



**EDIFECES**  
THE DNA OF B2B™



## ***Model Based e-Business Transaction Specifications***

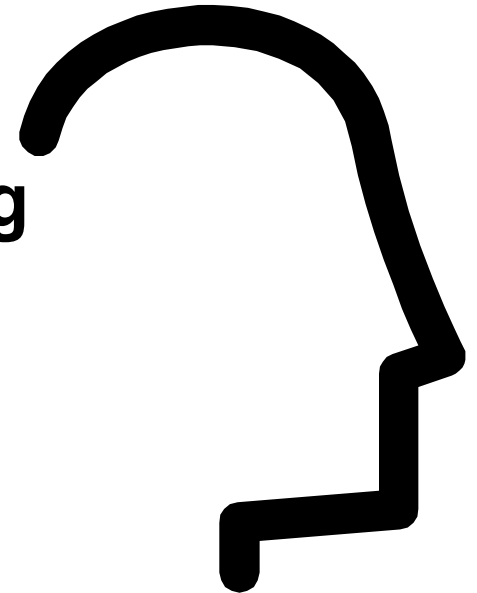
Mapping between SCOR and  
e-business standards

John Yunker

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## *Outline*

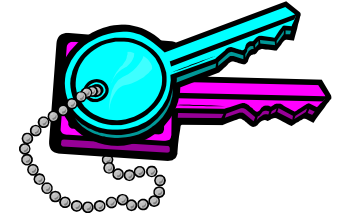
1. **Introduction**
2. **Business collaboration modeling methodology**
3. **RosettaNet**
4. **ebXML**
5. **Partner enablement**
6. **Conclusion**



## *Vision*

- **Align, implement and optimize supply chain partnerships**  
... using collaborative business protocols where dependent level III processes interact across enterprise boundaries





## *Keys to the Vision*

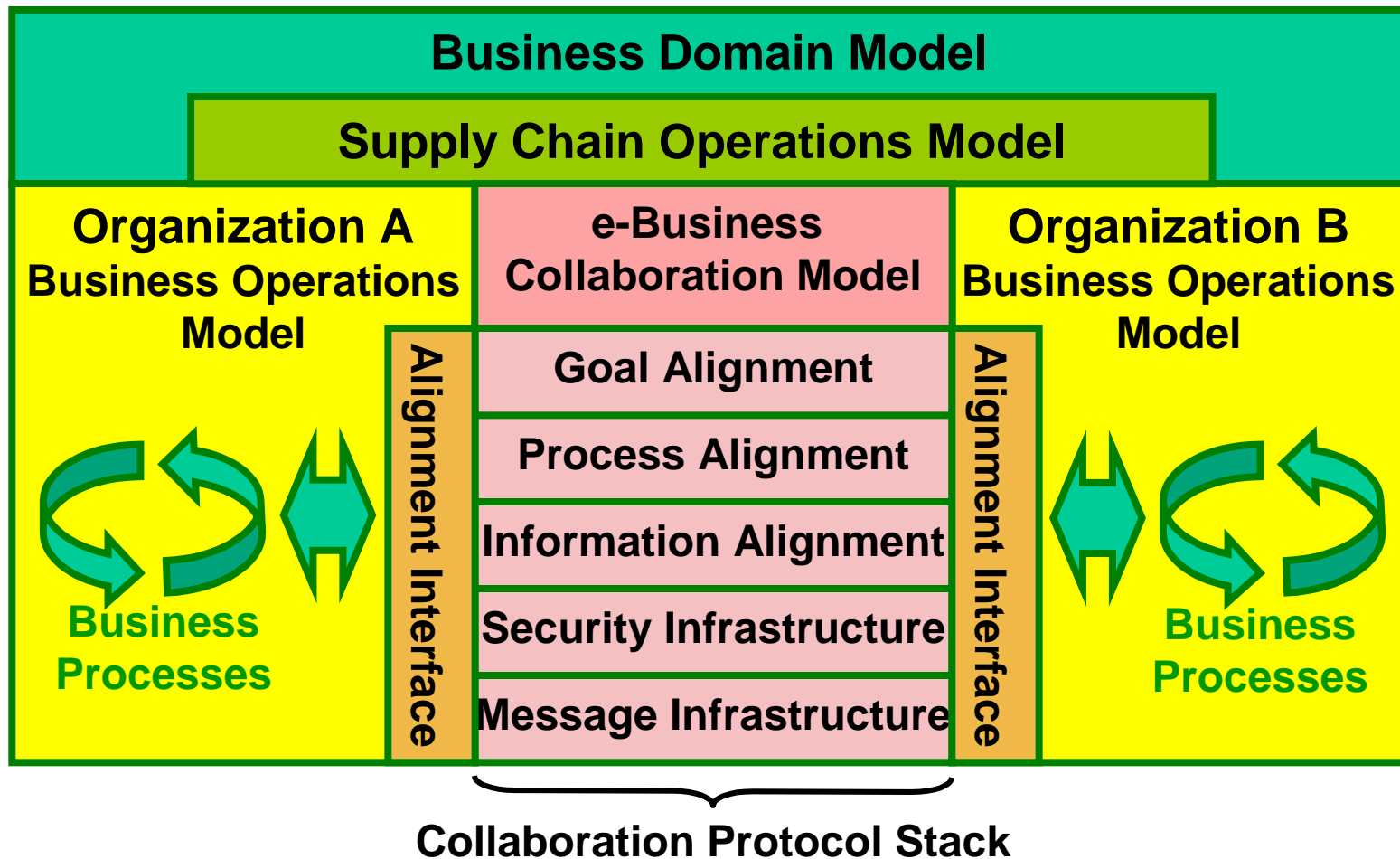
### Requirements

- Encapsulated process element definitions
- Business process alignment
- Business information alignment
- Partner technical alignment
- Partner and service discovery

### Standards Solutions

- Operations reference models SCOR, TOM
- Partner process models RosettaNet, ebXML, OAG
- EDI and XML messaging standards
- Internet Implementation frameworks
- Registries with partner and service descriptions

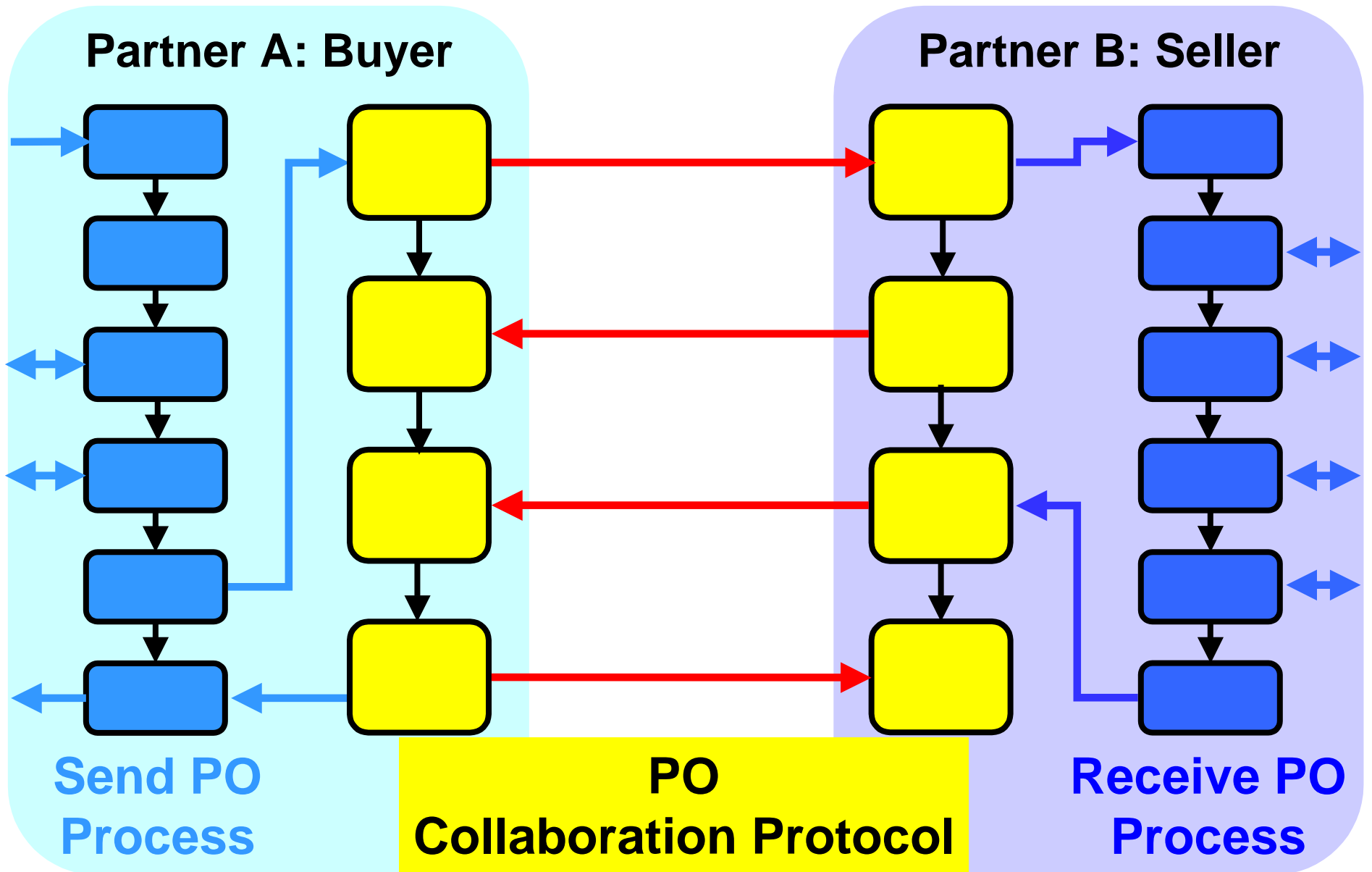
## The alignment domain



## *The elaboration methodology*

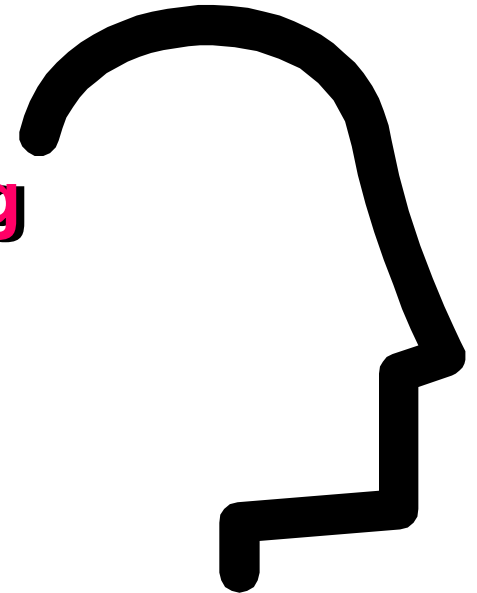
<b>Protocol Stack Level</b>	<b>Modeled As</b>	<b>Elaborated Into</b>
<b>Goal alignment</b>	<b>Product / service definition; SCOR metric</b>	<b>Trading agreement; aggregate measures</b>
<b>Process alignment</b>	<b>SCOR level III process dependency</b>	<b>Collaboration protocol business actions</b>
<b>Information alignment</b>	<b>Business object state</b>	<b>eBusiness message</b>
<b>Security infrastructure</b>	<b>Partner authentication and authorization</b>	<b>Collaboration role and digital signature</b>
<b>Messaging infrastructure</b>	<b>Component interaction sequence diagrams</b>	<b>eBusiness implementation framework</b>

# Public and Private Processes



## *Outline*

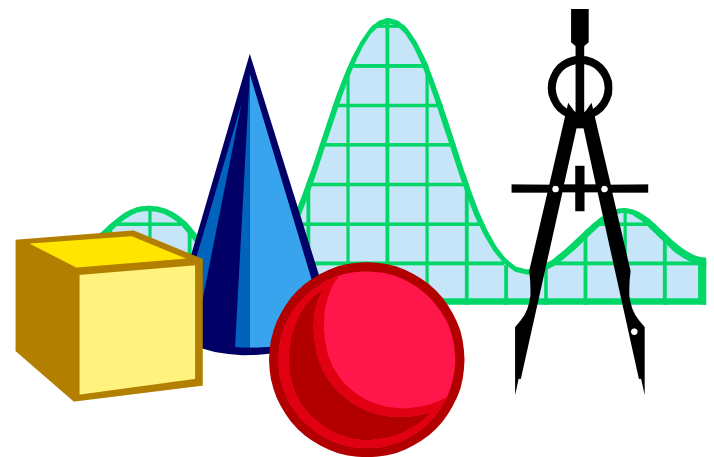
1. Introduction
2. **Business collaboration modeling methodology**
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6. Conclusion





## ***UML Business Collaboration Modeling***

- **Unified Modeling Language (UML)**
- **UML profile**
- **UML methodology**
- **Patterns**
- **UN/CEFACT, RosettaNet, ebXML, ...**

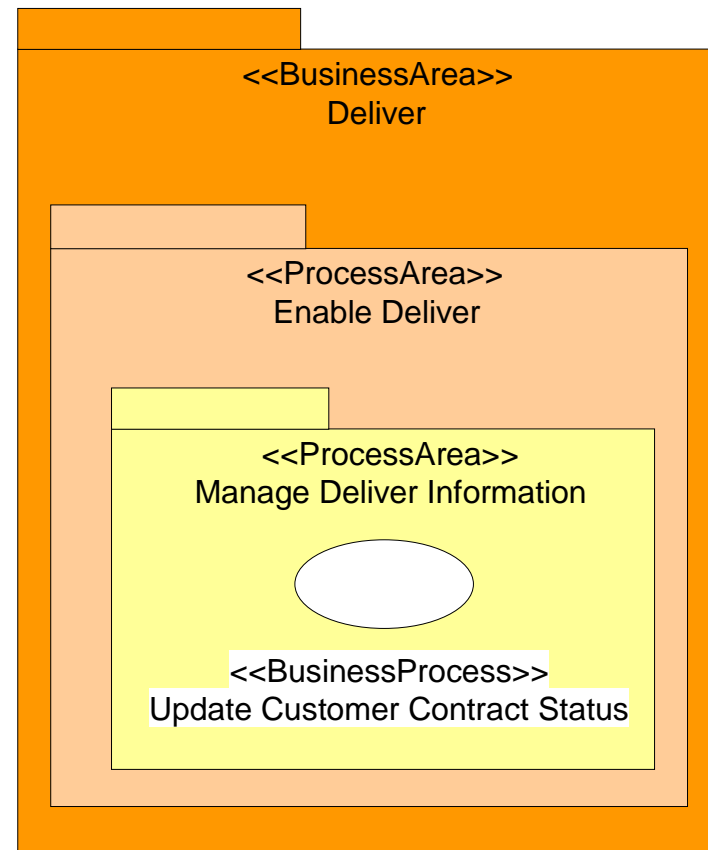
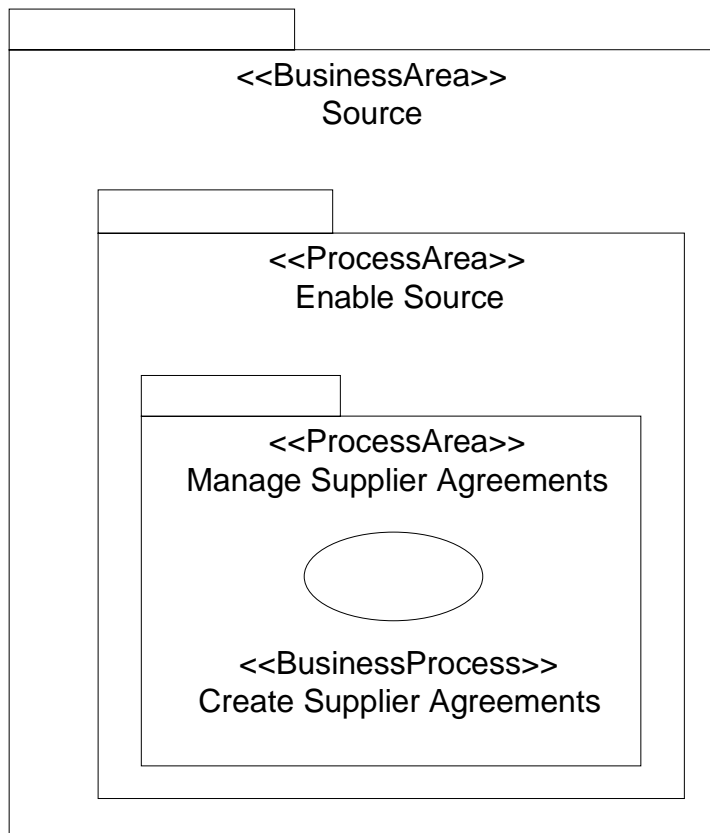


## *Model Views*

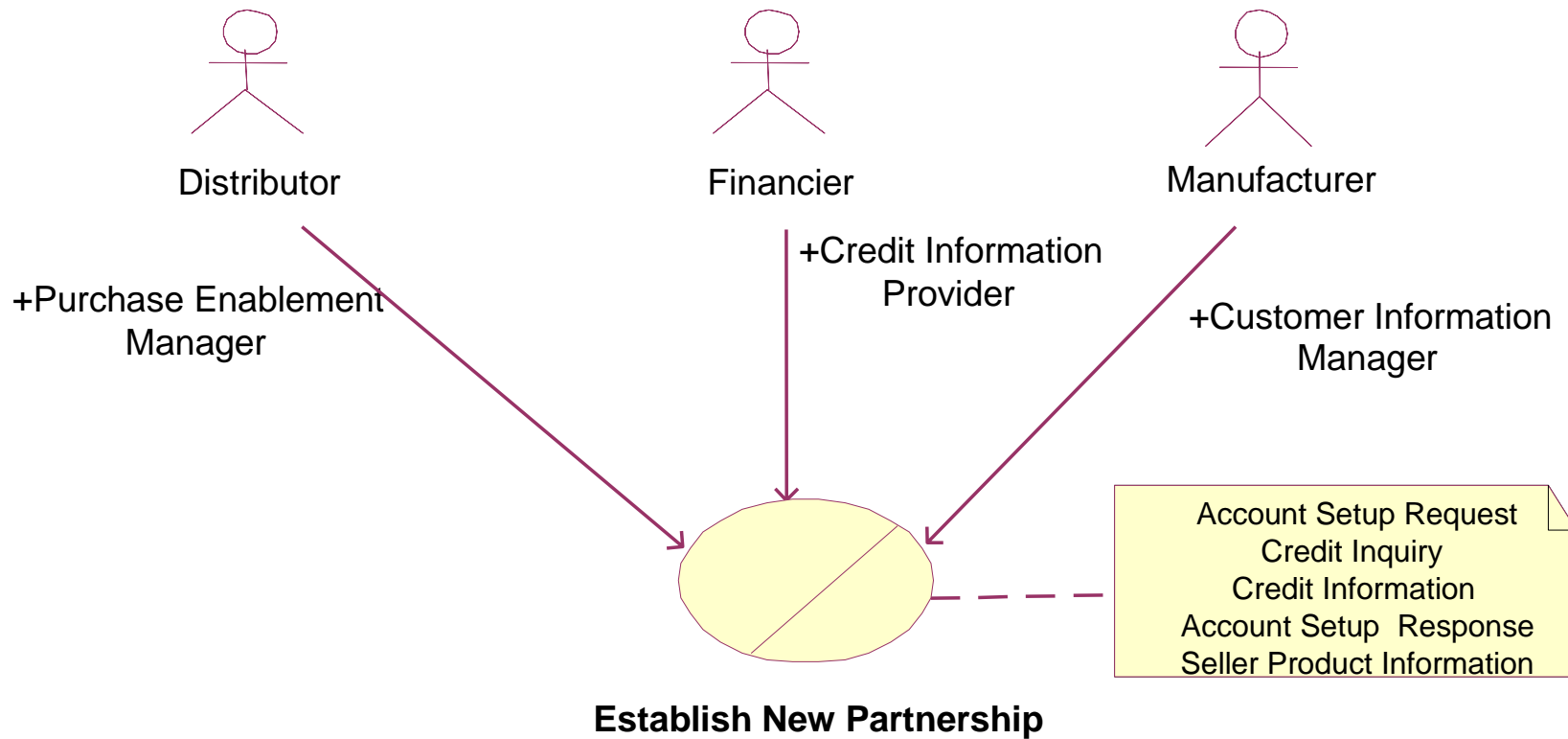
- **Business Operations Map (BOM)**
- **Business Requirements View (BRV)**
- **Business Transaction View (BTV)**
- **Business Service View (BSV)**



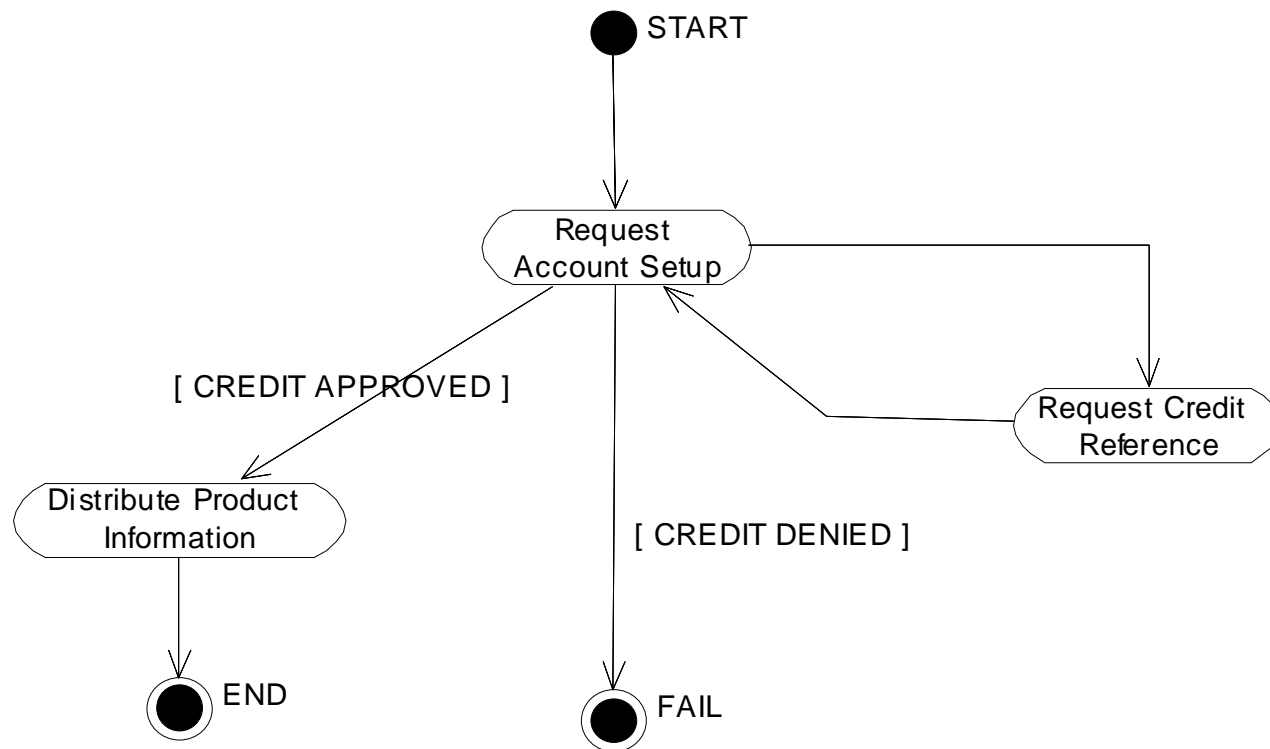
# Business Operations Map



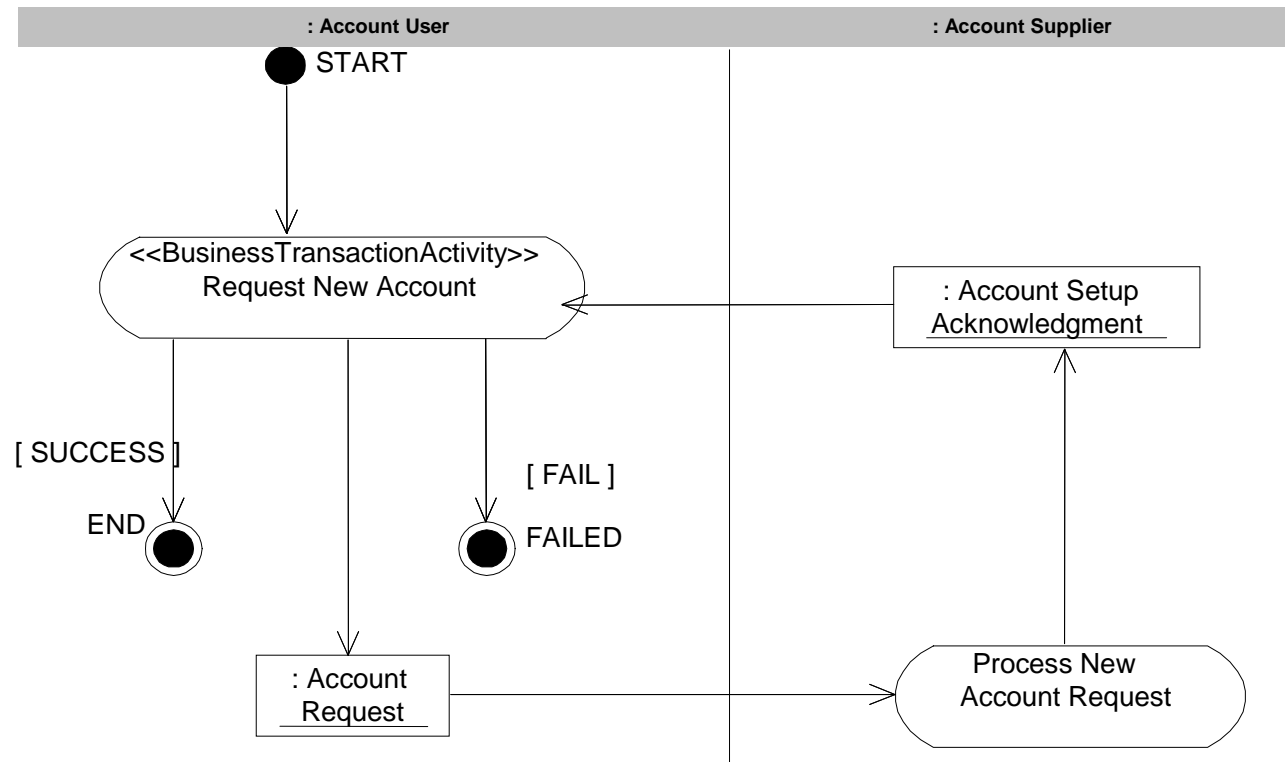
# Business Requirements View



# Business Transaction View: Business Collaboration



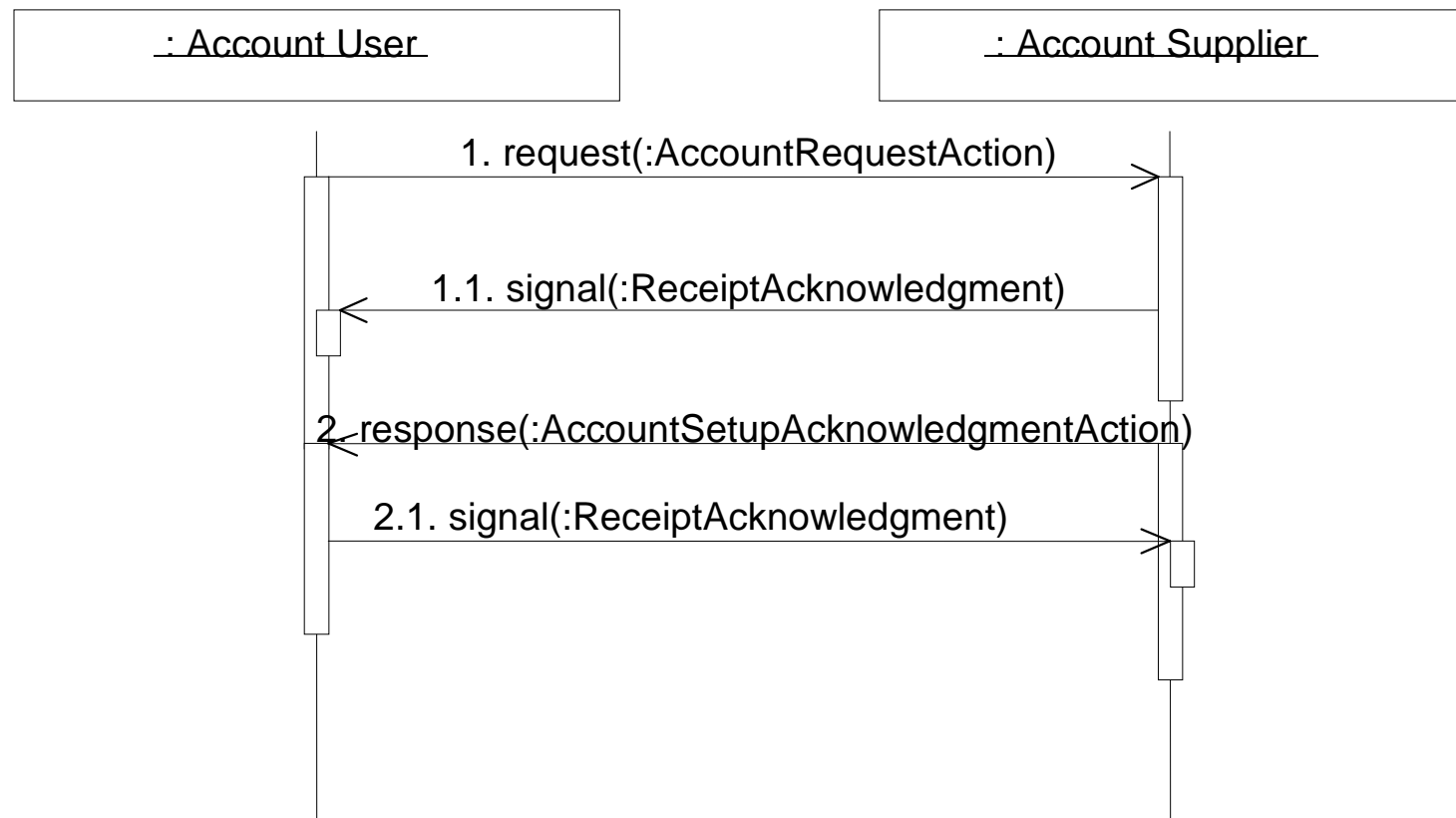
# Business Transaction View: Business Transaction



# Business Transaction View: Info Structure



## Business Service View





## ***Business Collaboration Model***

**A prescription of the business and network protocols between independent business processes that permit the legally enforceable formation of commercial contracts between independent entities**

**Business Process  
Model**



## ***Not a Business Process Model***

**It describes a particular set of interactions between two or more business process models provided by independent business entities that collaborate to reach common or complementary goals.**

## *Business Collaboration Service*

Edifecs provides a service where business partners **elaborate**, execute and optimize competitive and differentiated value network business models



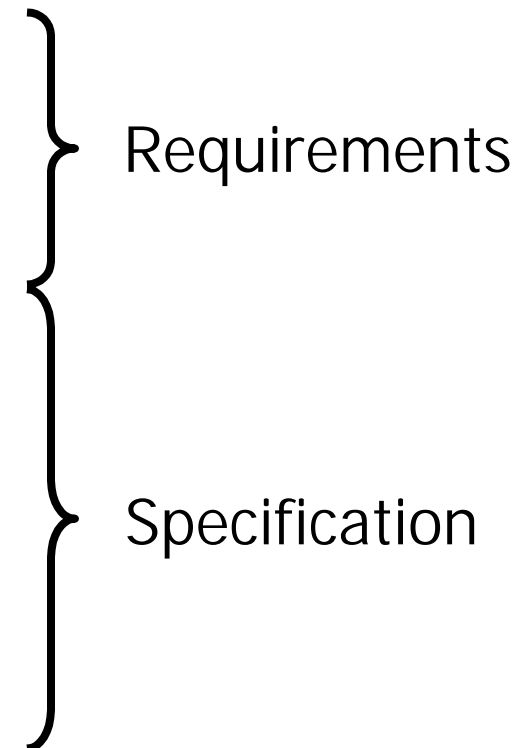
Focus on model elaboration

## *Elaboration Method*

- **Business Collaboration Framework (BCF)**
  - UML/OCL metamodel
  - Flow and information patterns
  - Modeling methodology
  - UML and XML style guides
- **People –business analysts, business collaboration architects, process owners, enterprise architects**
- **UML/OCL→XML modeling tool**

## *UML/OCL Metamodel*

Context	Viewpoint
Business Process Requirements	Business Operations Map (BOM)
Business Collaboration Requirements	Business Requirements View (BRV)
Commercial Transaction Protocol and Business Collaboration Protocol	Business Transaction View (BTV)
Functional Service Protocol	Business Service View (BSV)
Network Implementation Protocol	Implementation Framework View (IFV)



## *Design Patterns*

- **Foster consistent specifications**
- **Foster consistent implementations**
- **Speed development**
- **Apply pervasively**
  - **Collaborations**
  - **Transactions**
  - **Information structures**

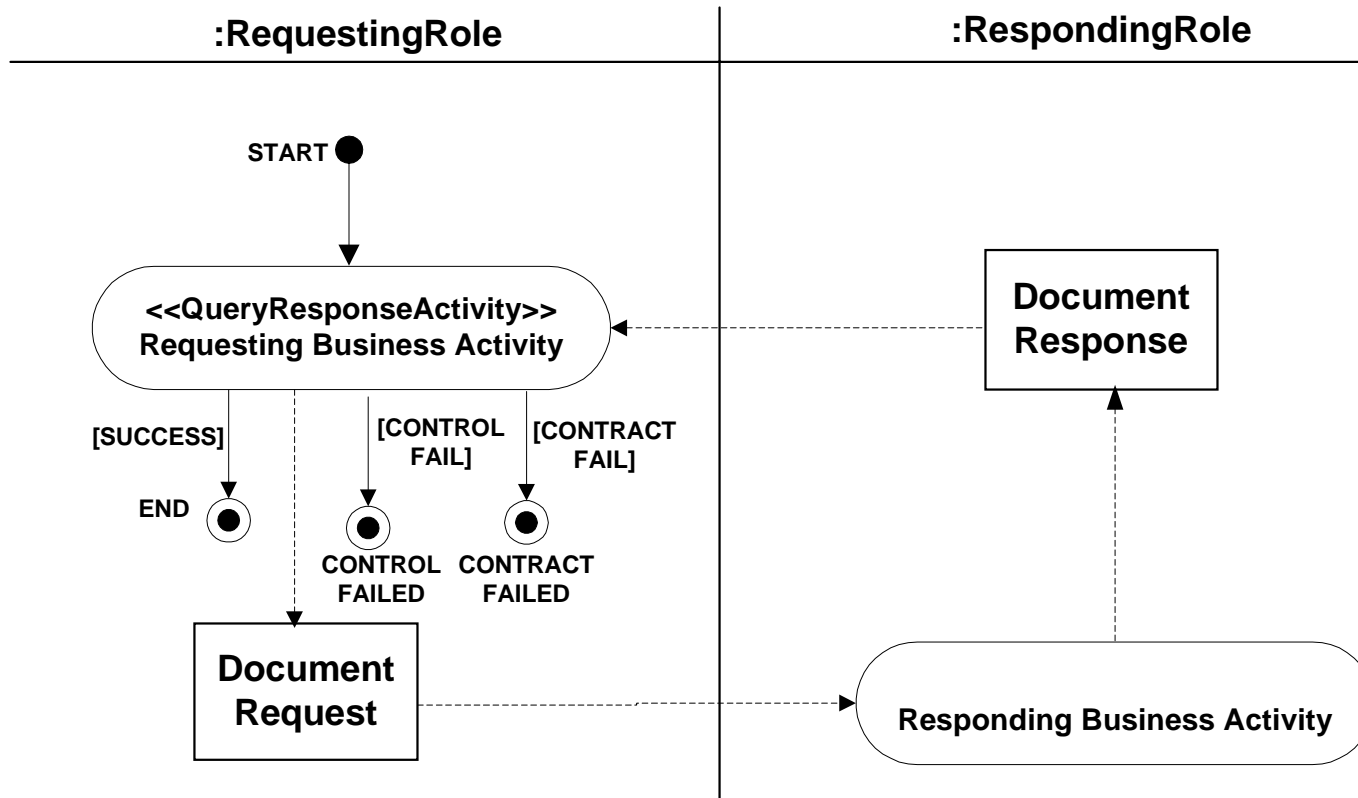
## *Patterns – syntax, semantics*

- Business Transaction
- **Query/Response**
- Information Distribution
- Request/Confirm
- Notification
- Request/Response



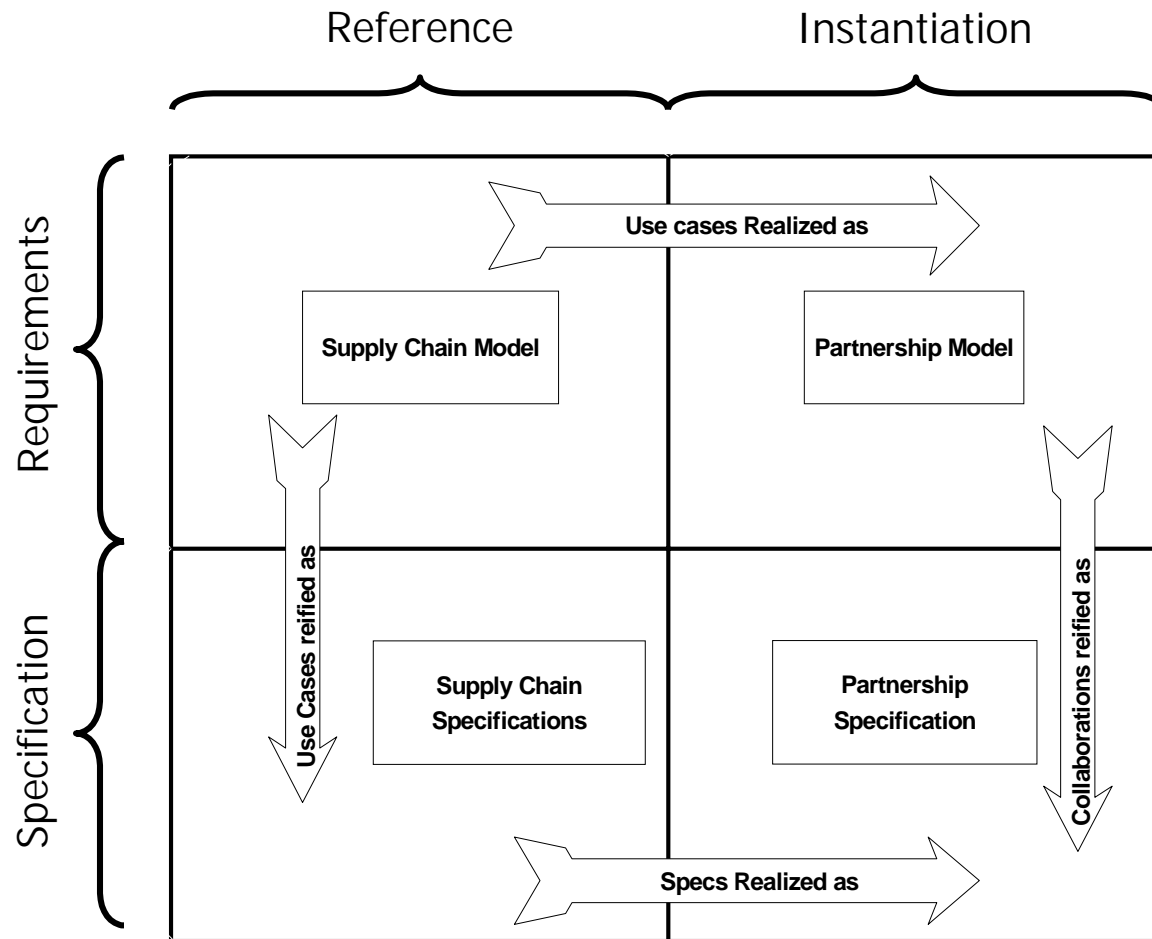
Focus on query/response

# Query/response pattern - BTV

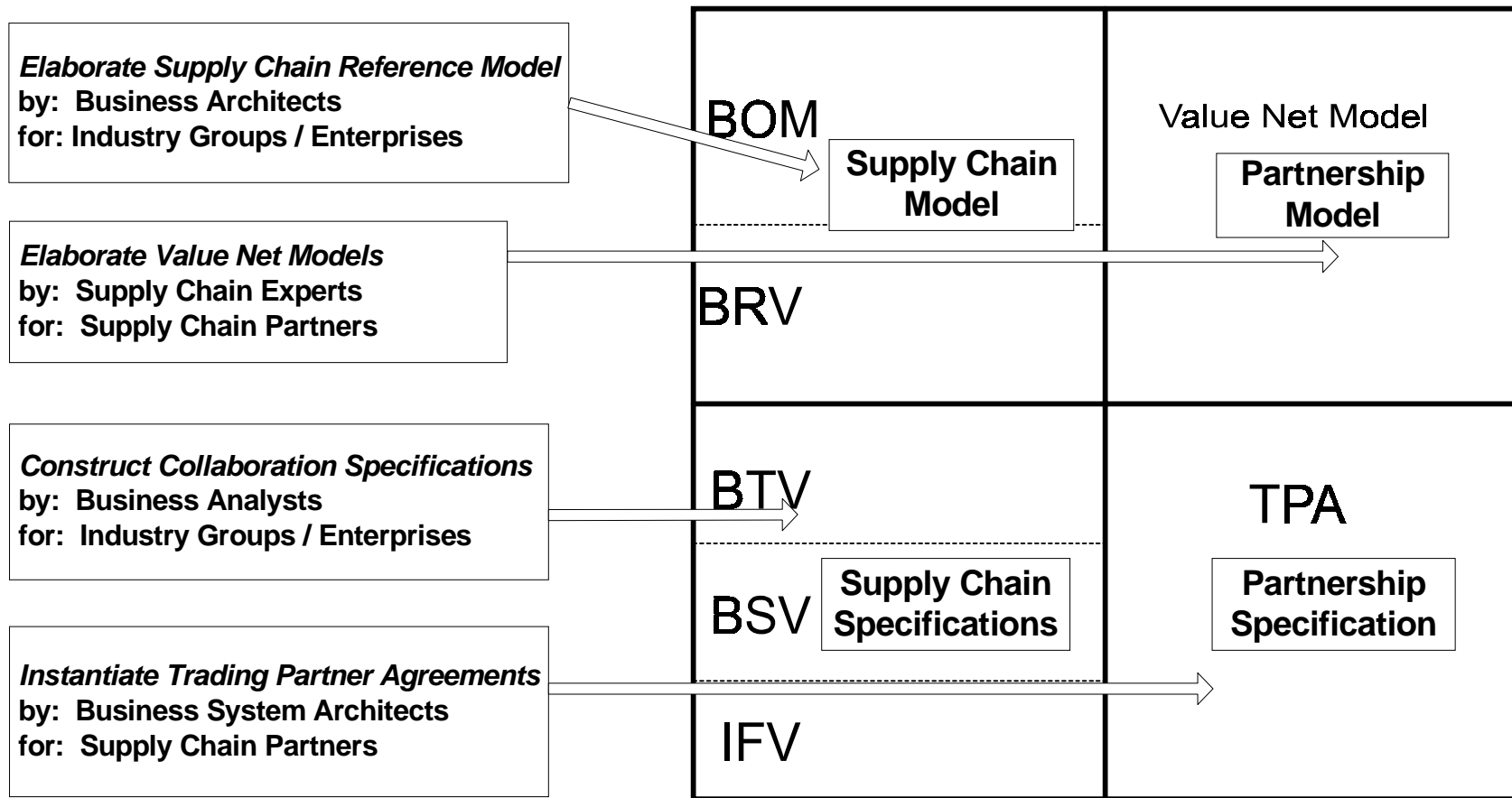




# Elaboration Methodology



### Participant Roles and BCF



## *Elaboration Example*

- **Reference**
  - **Supply-Chain.Org reference model (SCOR)**  
<http://www.supply-chain.org>
  - **RosettaNet EConcert Scenario**  
<http://www.rosettanet.org>
    - **Establish New Partnership**
- **Instantiation**
  - **Partner Model**
  - **Trading Partner Agreement (TPA)**

Boundary between reference  
and implementation

BOM → BRV → BTV → BSV → IFV → PM → TPA

## ***BOM using SCOR***

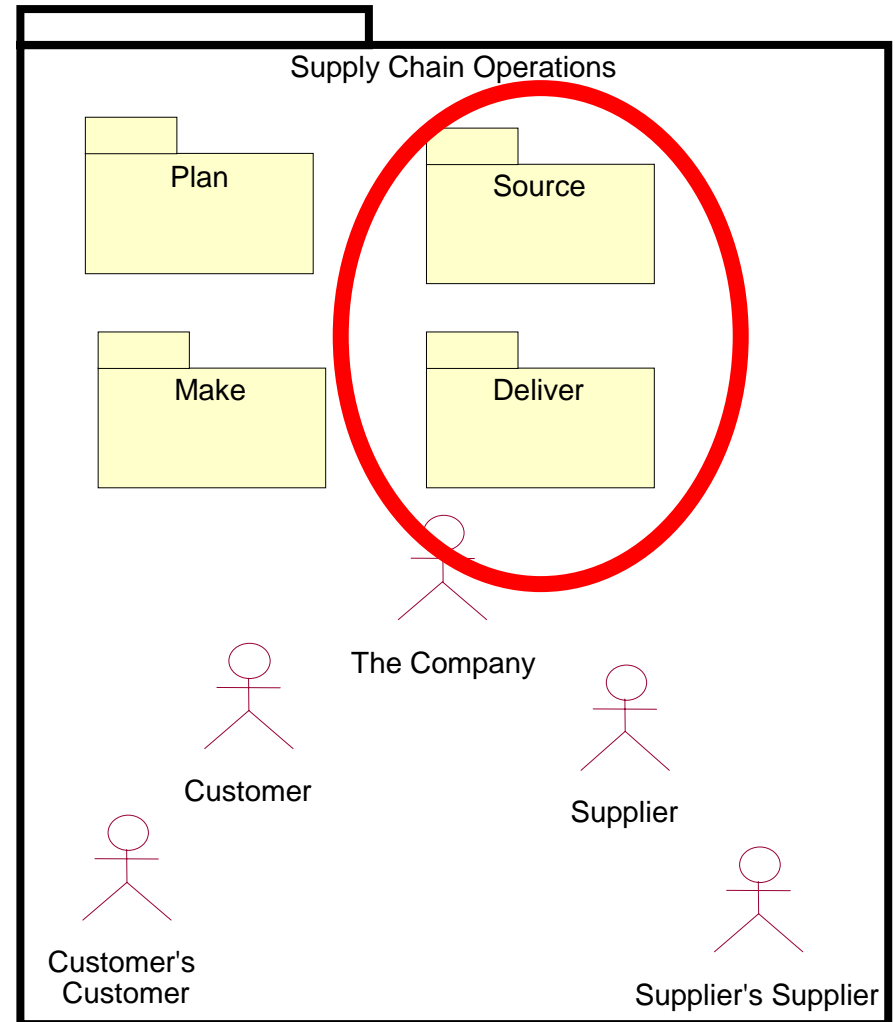
Business Areas:

- Plan
- **Source**
- Make
- **Deliver**

View Point == The Company

Models Recursive Interaction

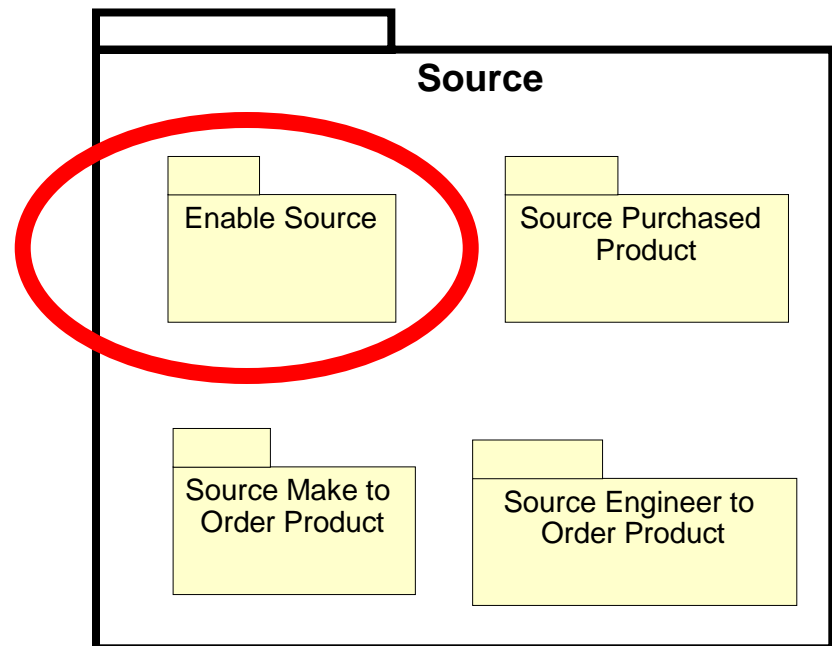
- Customer, Customer's Customer ....
- Supplier, Supplier's Supplier ....



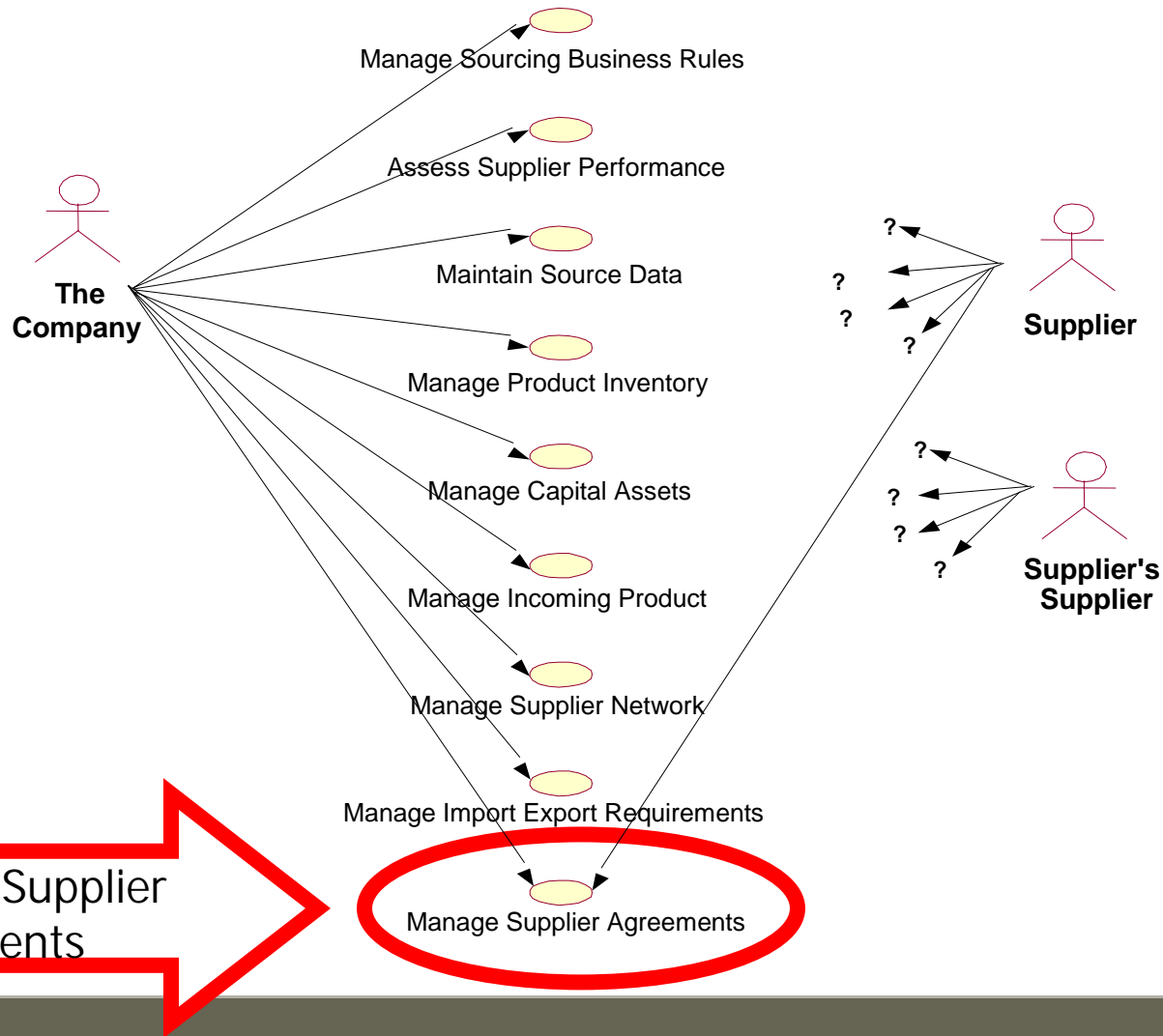
## ***BOM - source drill down***

Process Areas:

- **Enable Source**
- Source Purchased Product
- Source Make to Order Product
- Source Engineer to Order Product



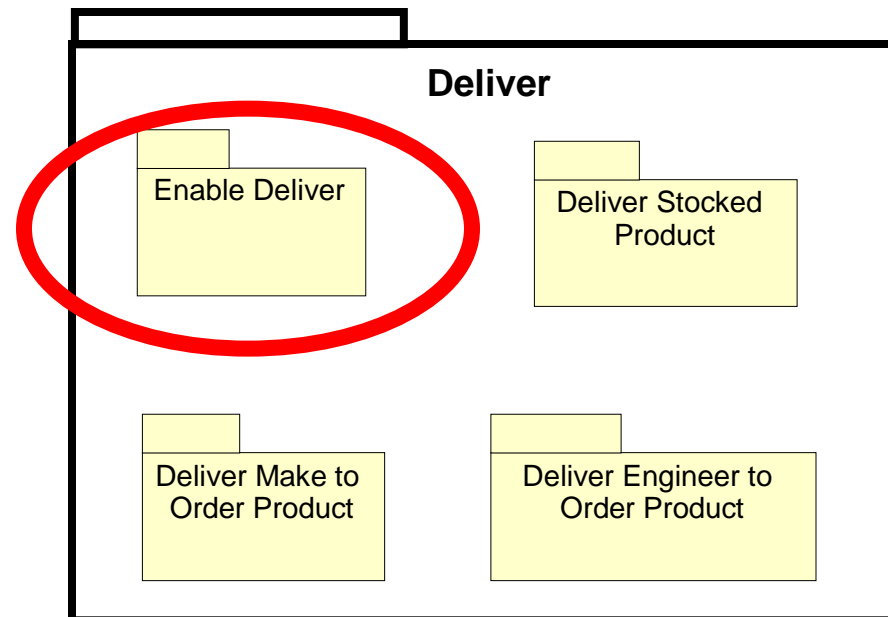
# BOM - enable source drill down



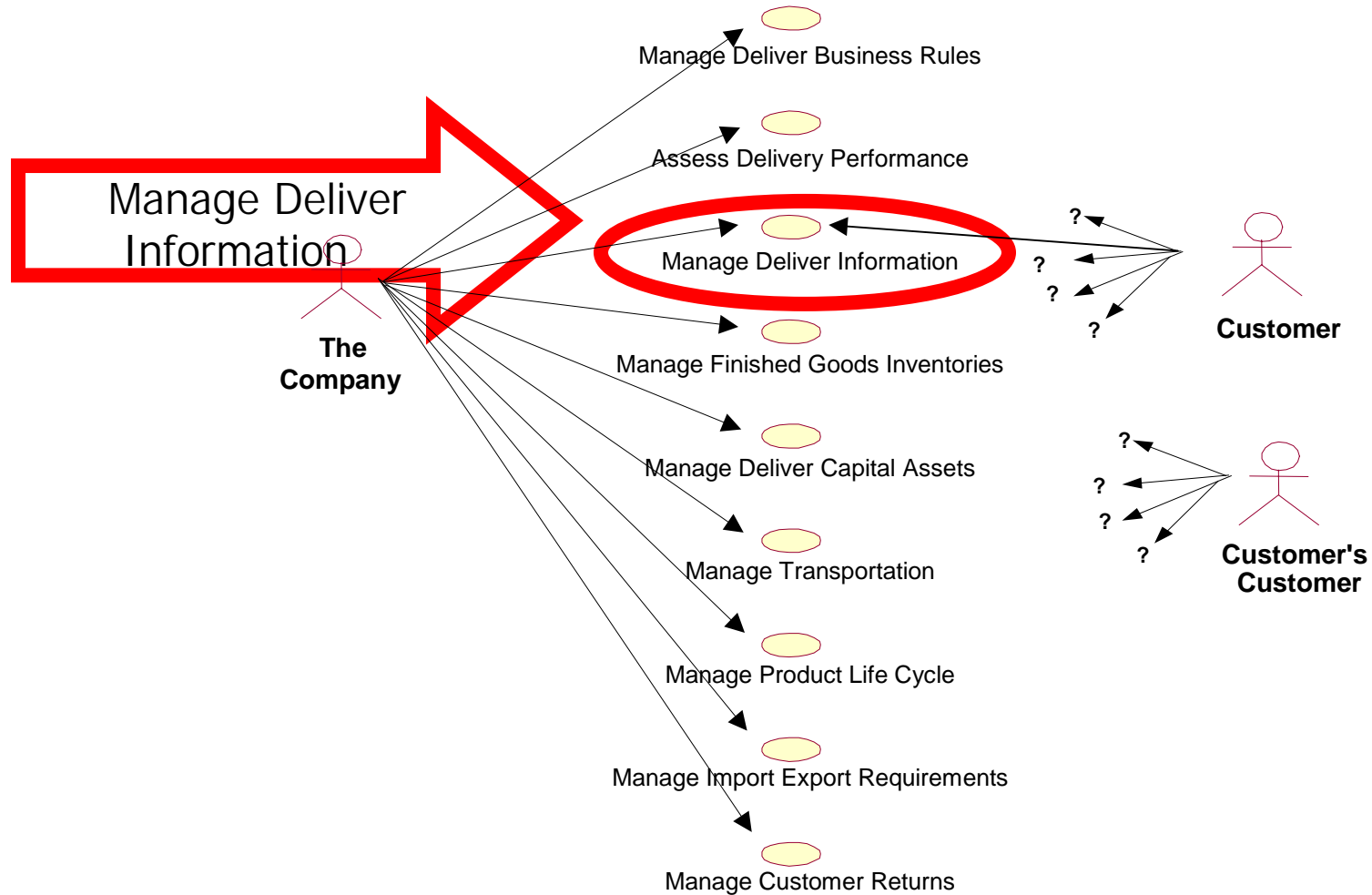
## ***BOM - deliver drill down***

Process Areas:

- **Enable Deliver**
- Deliver Stocked Product
- Deliver Make to Order Product
- Deliver Engineer to Order Product



# BOM – enable deliver drill down

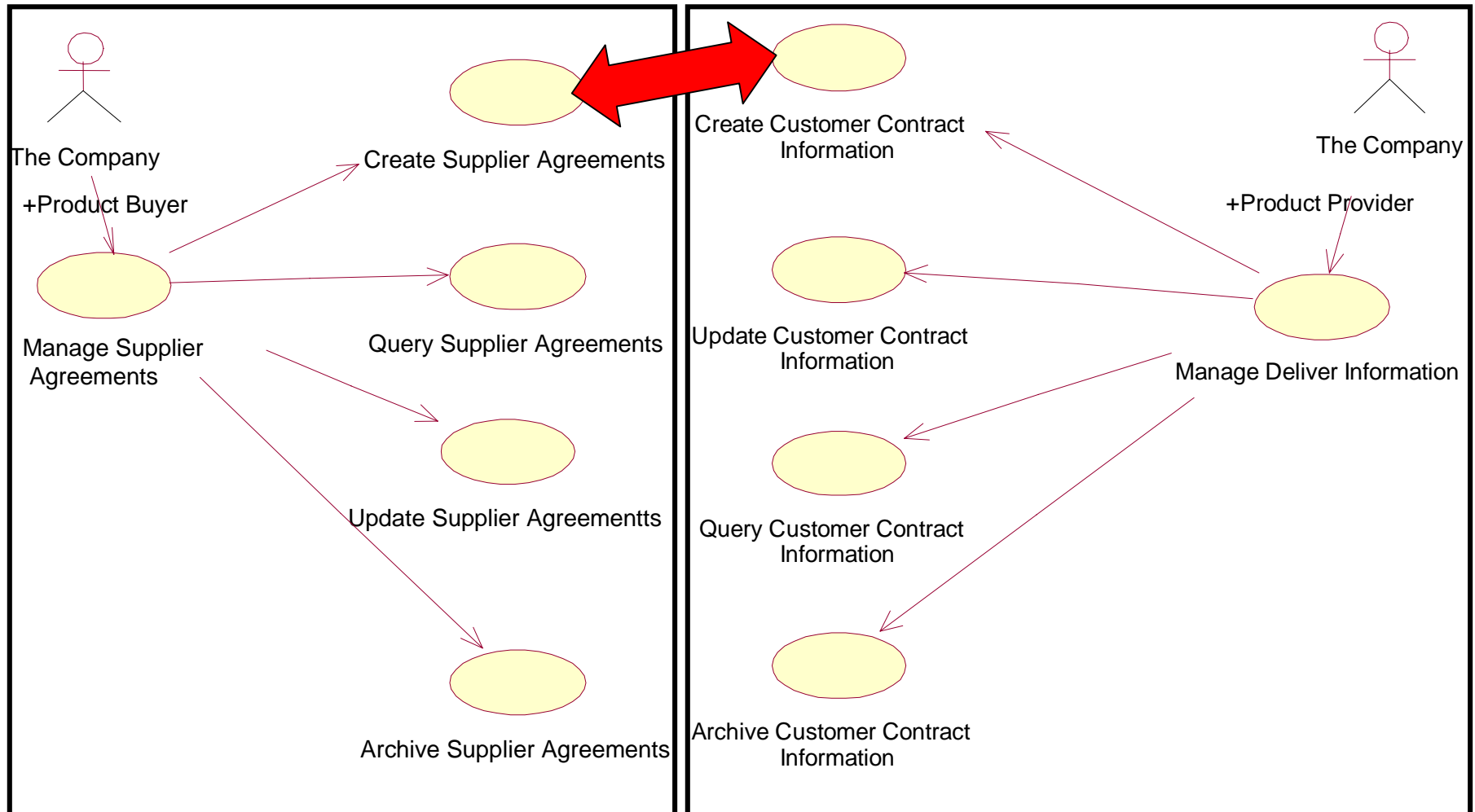




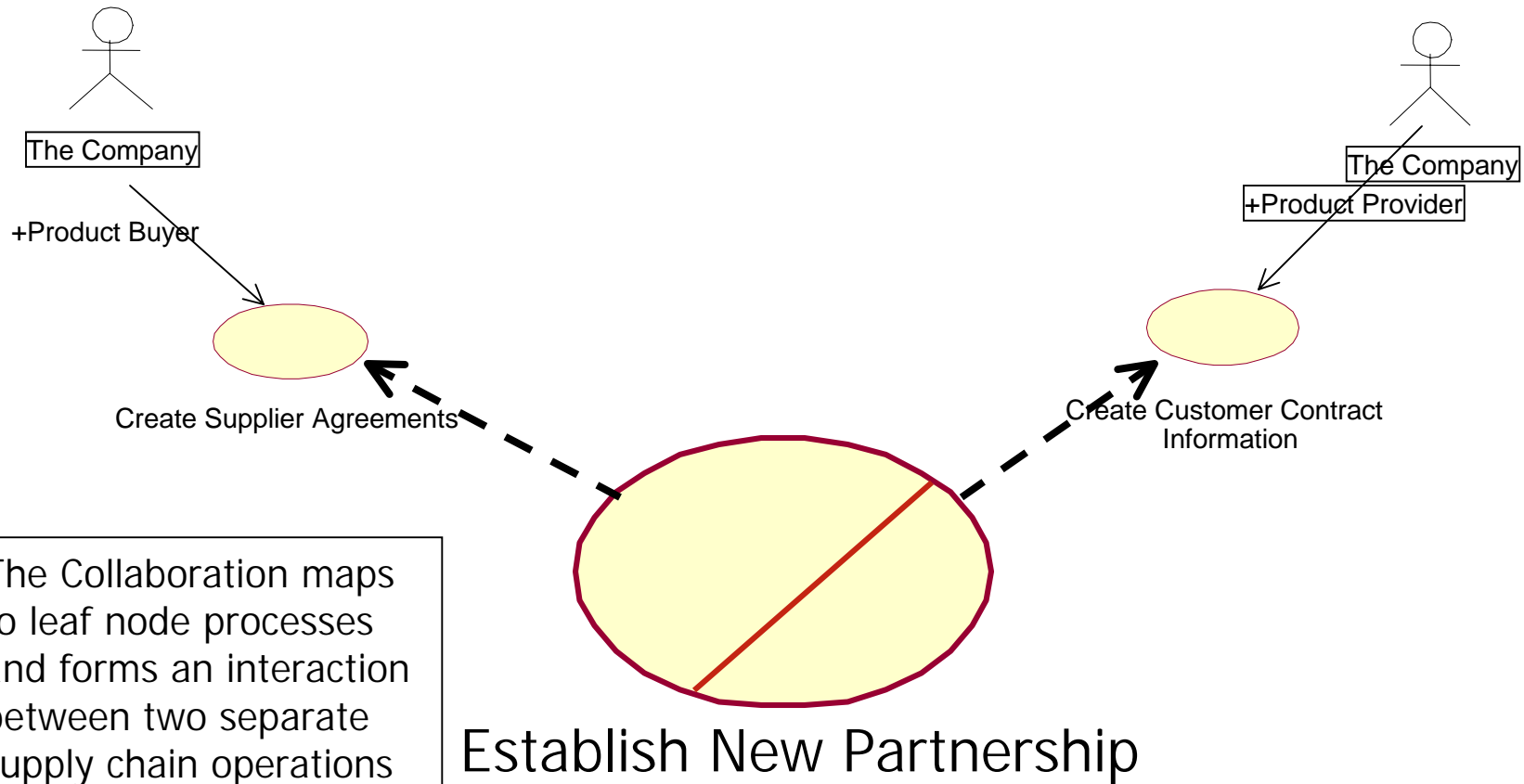
### BOM – identify collaboration

From: Enable Source

From: Enable Deliver

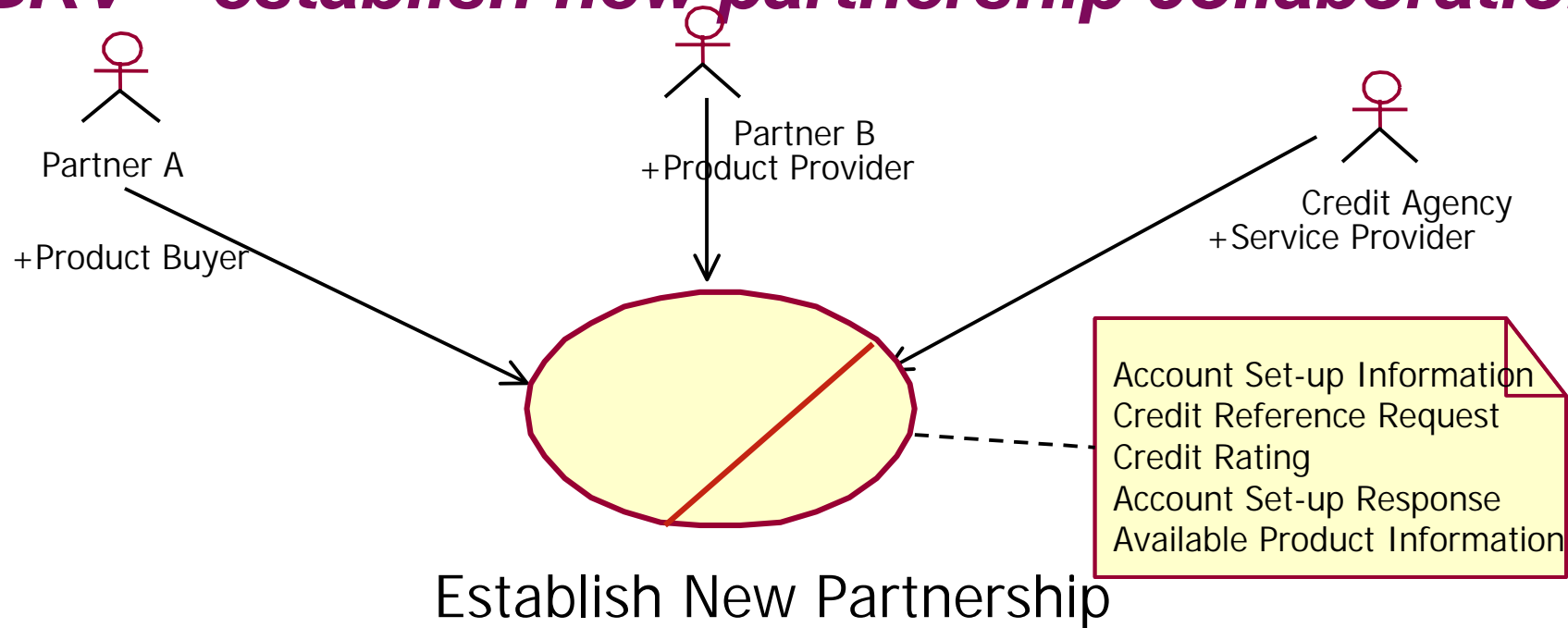


### ***BOM->BRV – map collaboration to processes***



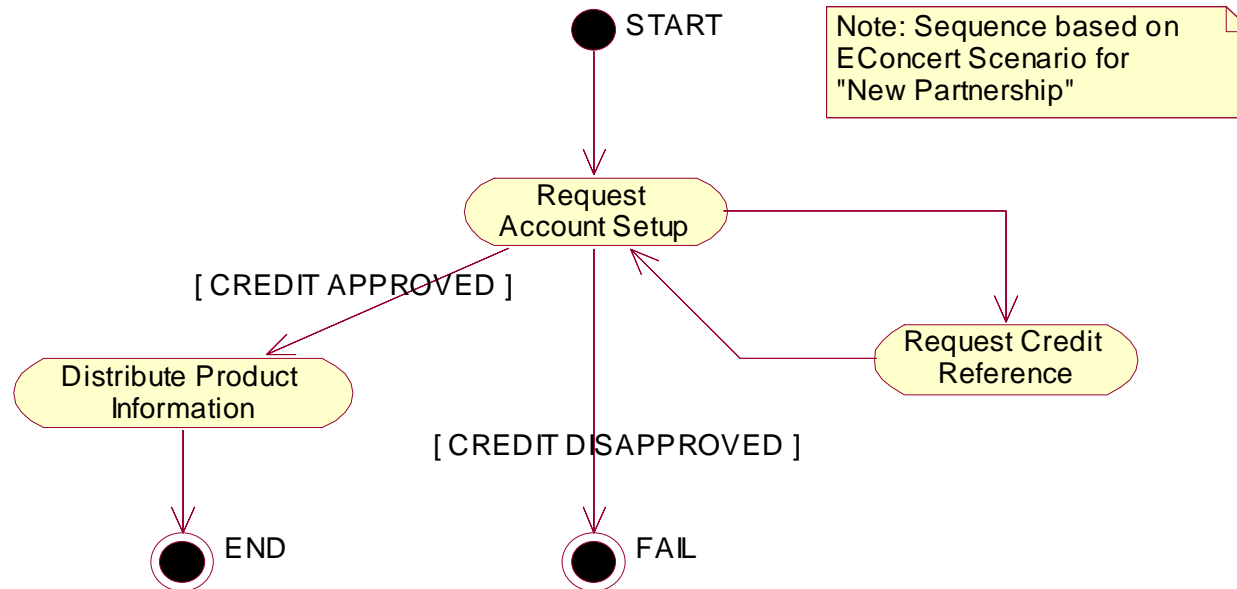
The Collaboration maps to leaf node processes and forms an interaction between two separate supply chain operations models.

## *BRV – establish new partnership collaboration*



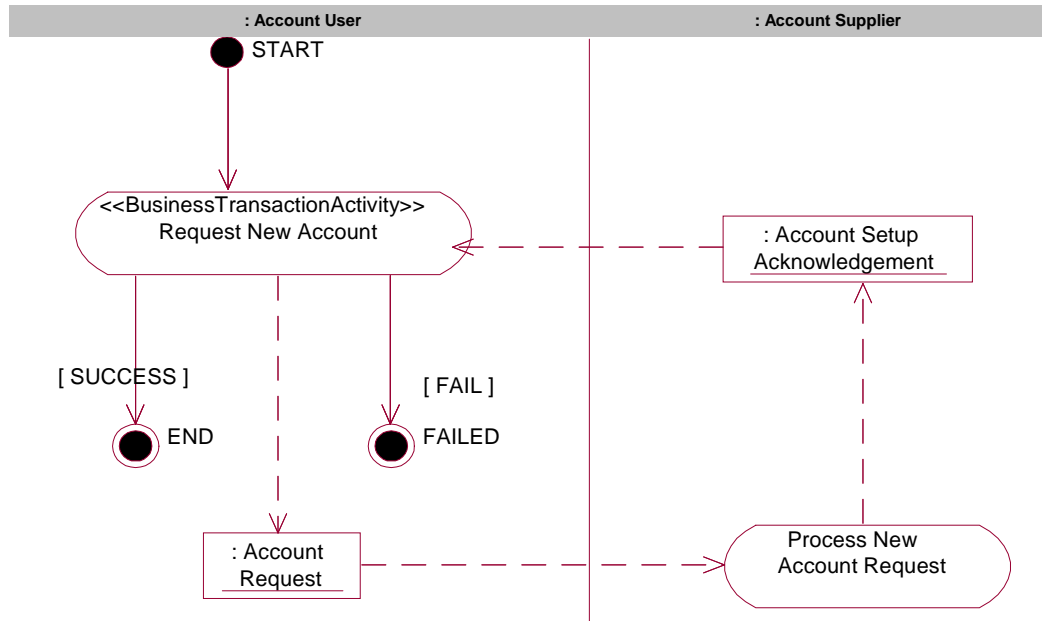
The BRV Diagram shown here sets the scope for a “fully-elaborated” use case description. The use case definition (a.k.a. steps or events) are then detailed in an activity diagram as the top level of the BTV.

## BTV – business collaboration protocol



The Diagram shown here connects the set of transactions which together define a Business Collaboration Protocol at the Business Transaction View (BTV) level. This diagram represents the top level of the BTV. Each transaction is then decomposed according to its appropriate pattern.

### BTV – commercial transaction

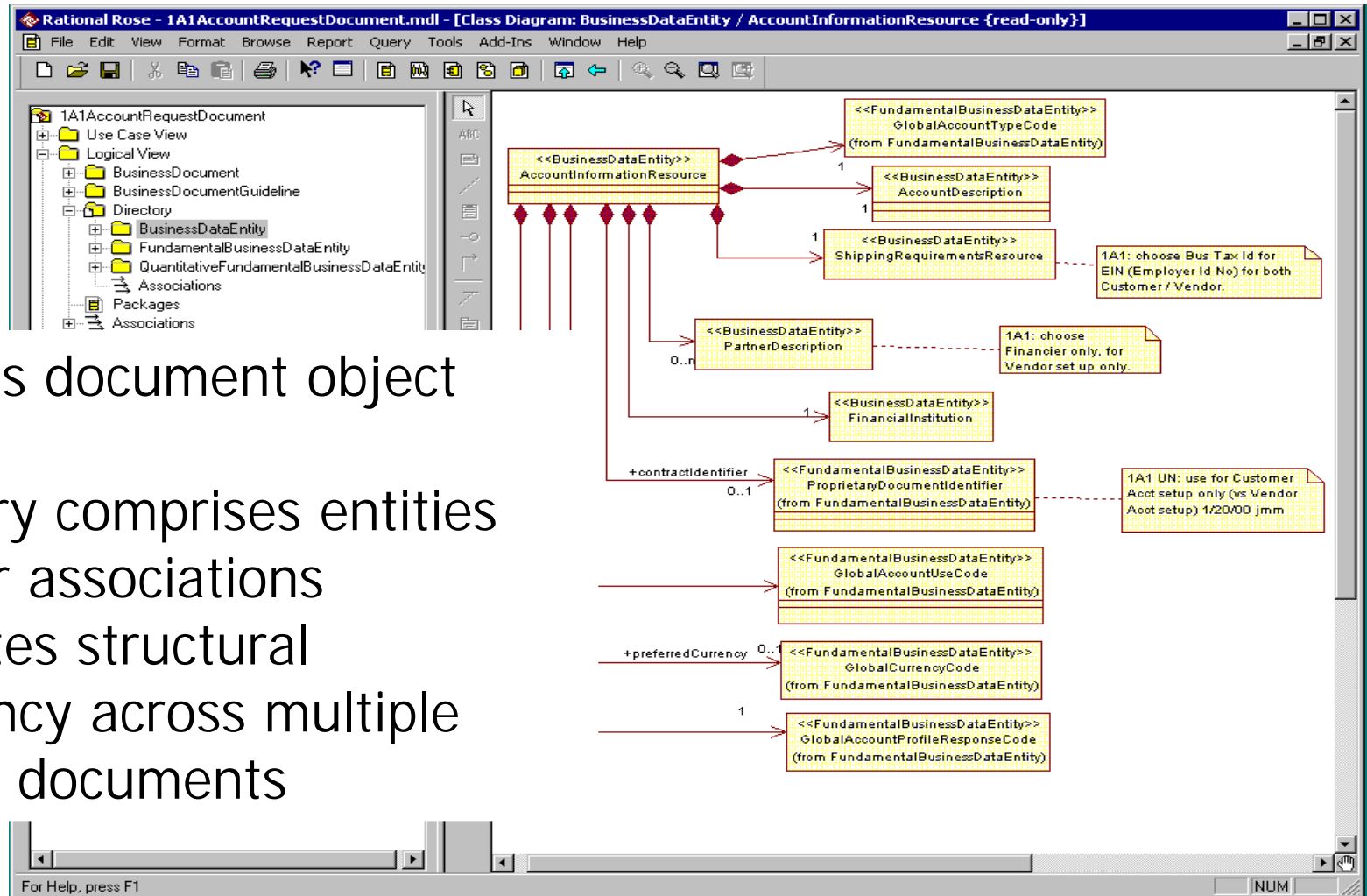


- Well defined business transaction semantics
- Business-oriented view

**Table 2-3: Business Activity Performance Controls**

Role Name	Activity Name	Acknowledgment of Receipt		Time to Acknowledge Acceptance	Time to Perform	Retry Count	Is Authorization Required?	Non-Repudiation of Origin and Content?
		Non-Repudiation Required?	Time to Acknowledge					
Account User	Request New Account	Y	2hr	24hr	24hr	3	Y	Y

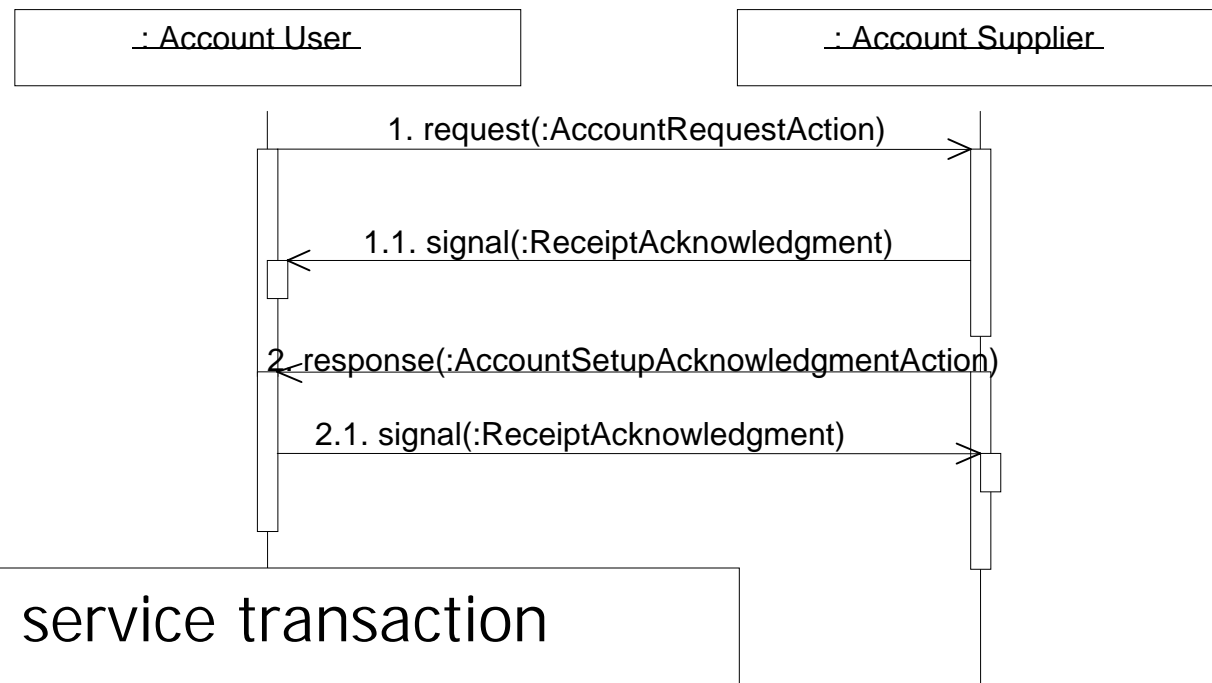
### BTV – directory



- Business document object model
- Directory comprises entities and their associations
- Facilitates structural consistency across multiple business documents



## BSV – server-to-server

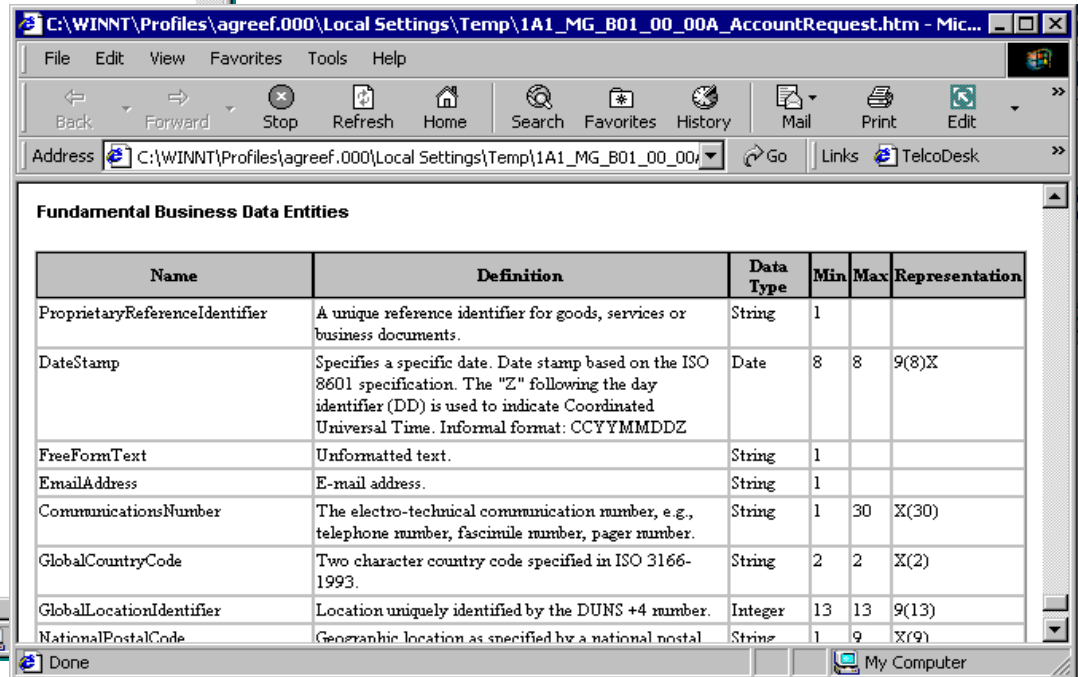
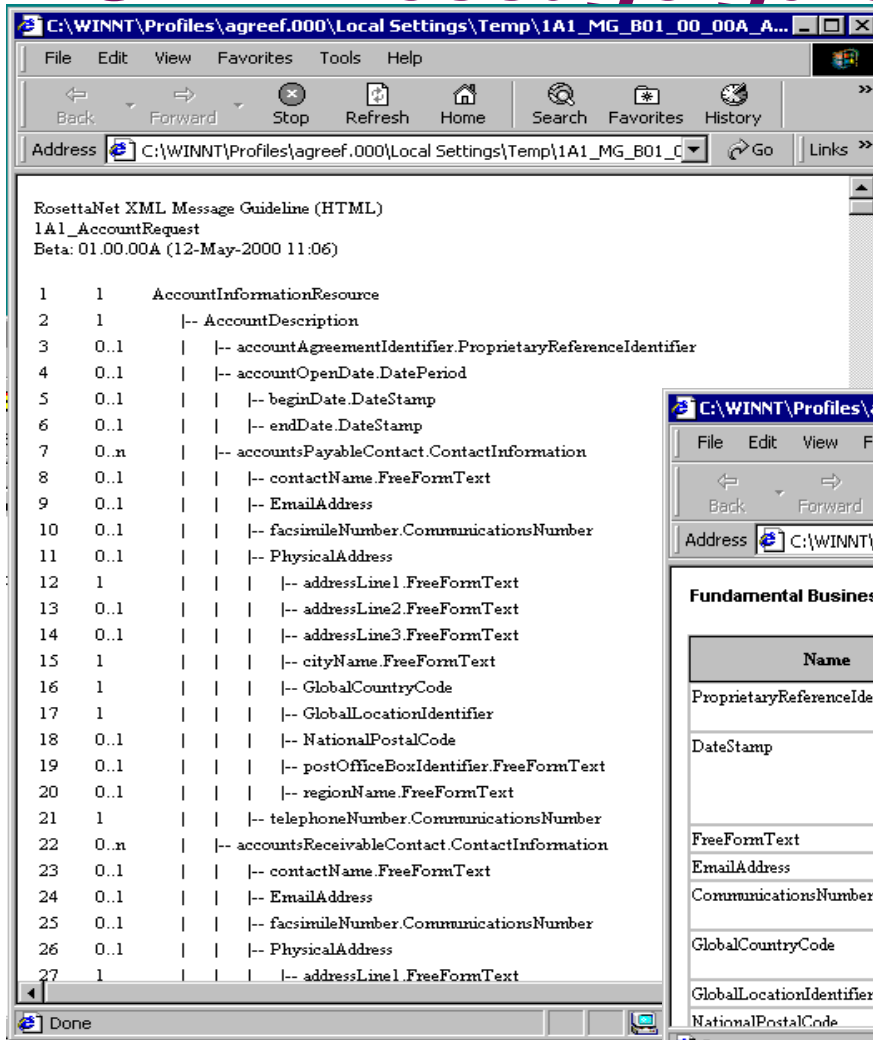


- Well defined service transaction semantics
- Transaction state transitions are pattern based
- Technically oriented view



### BSV – message guideline

- Business document structure
- Data definition e.g. min,max, lexical representation, data type
- Validation constraints
- Consistent entity structure



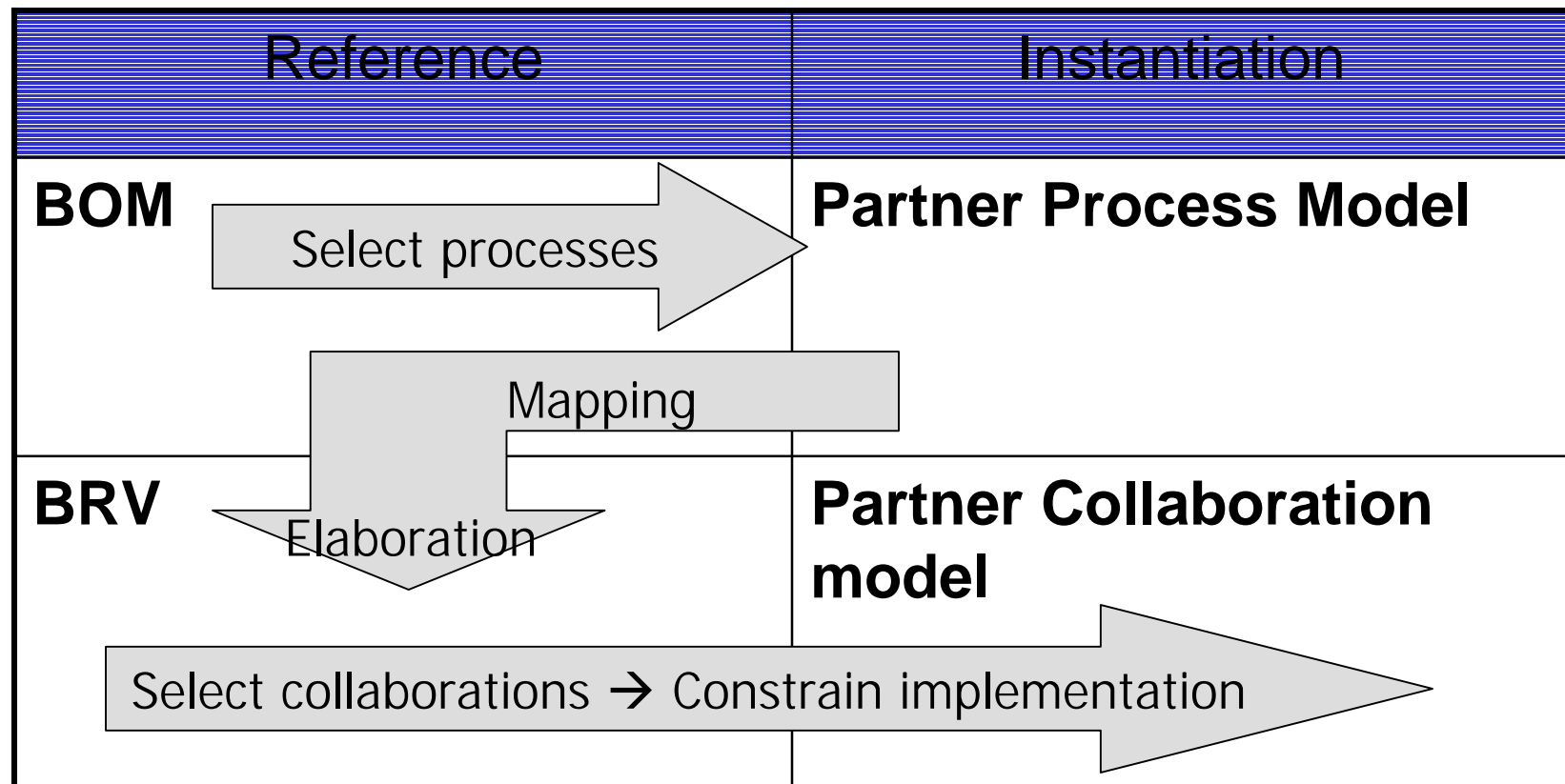
## *IFV – XML message schema*

- DTD today
- XML-Schema when standard
- Used to validate messages
- Guideline needed for constraints

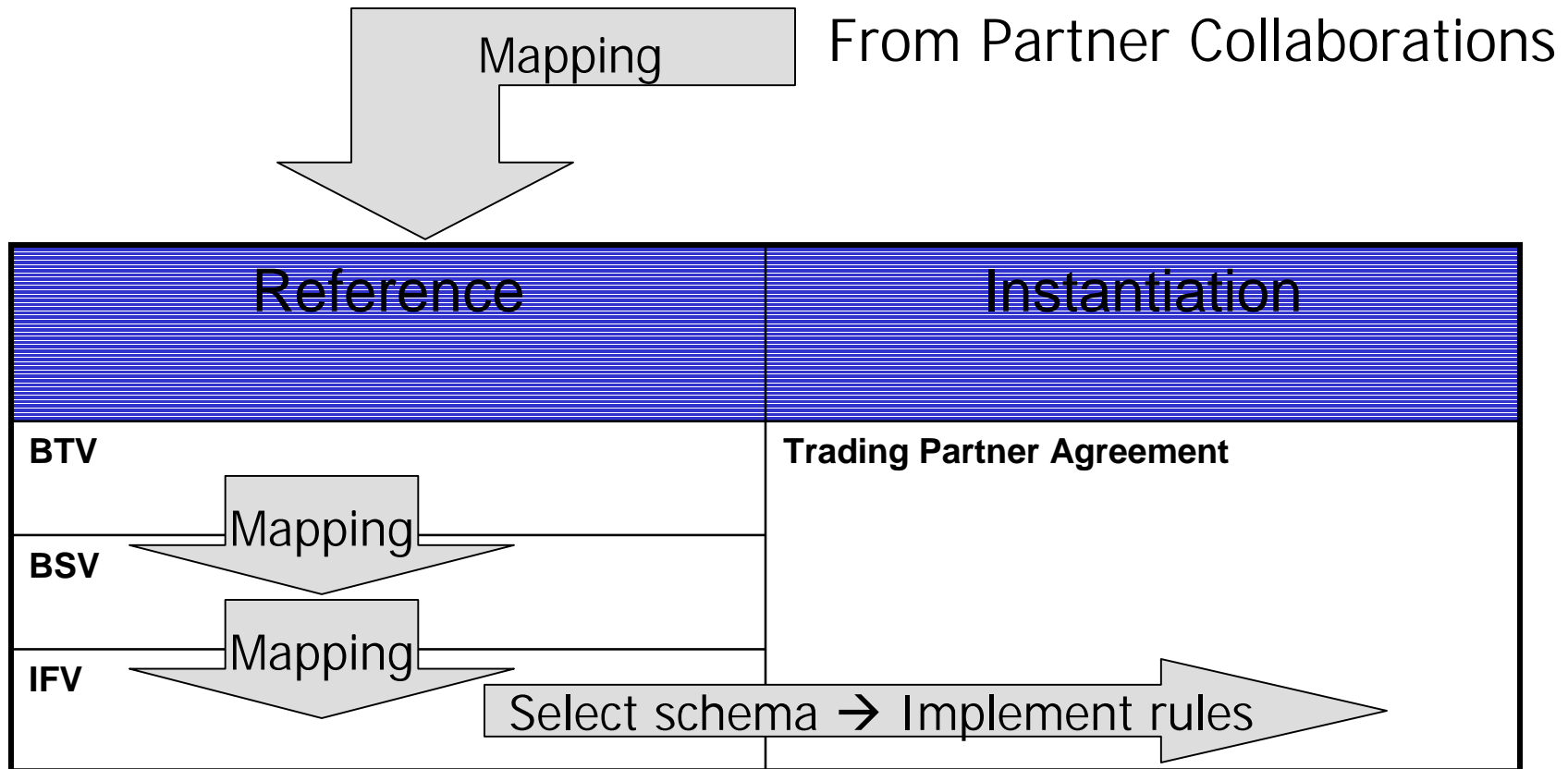
```
<!ELEMENT Pip1A1AccountRequest (
    AccountInformationResource ,
    fromRole ,
    GlobalDocumentFunctionCode ,
    thisDocumentGenerationDateTime ,
    thisDocumentIdentifier ,
    toRole ) >

<!ELEMENT AccountInformationResource (
    AccountDescription ,
    contractIdentifier? ,
    FinancialInstitutionInformationResource ,
    GlobalAccountProfileResponseCode ,
    GlobalAccountTypeCode ,
    GlobalAccountUseCode? ,
    PartnerDescription* ,
    preferredCurrency? ,
    ShippingRequirementsResource? ) >
```

## Partner model



## Trading Partner Agreement



**BOM → BRV → BTV → BSV → IFV → PM → TPA**

## *Choreography*

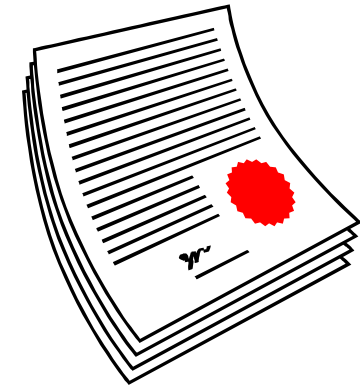
- **Orchestrate exchange among partners**
- **Internal processes (private)**
- **External collaborations (public)**



## *Information Exchange*

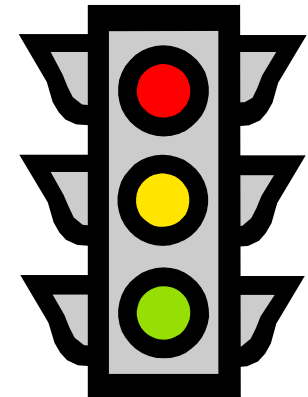
### ■ Actions

- Business requests and responses
- Represented by business documents



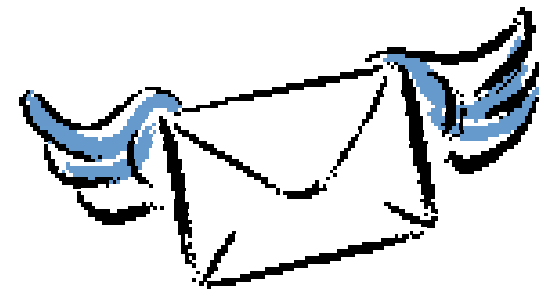
### ■ Signals

- Acknowledgements
- Error reports



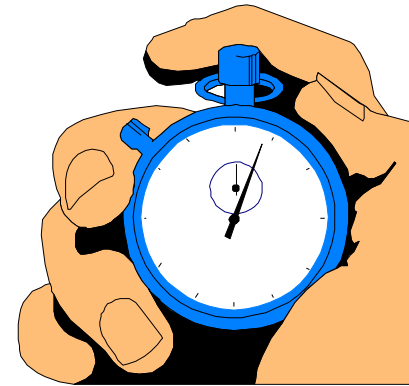
## *Messages*

- **Actions and signals in transit**
  - Headers and body
  - Constrained by grammar
  - Aligned with vocabulary
- **Grammar**
  - Schema
  - Guidelines
- **Vocabulary**
  - Dictionaries
  - Codes



## *Coordination*

- **Timeouts**
- **Retries**
- **Retry intervals**



... robust state alignment across partners



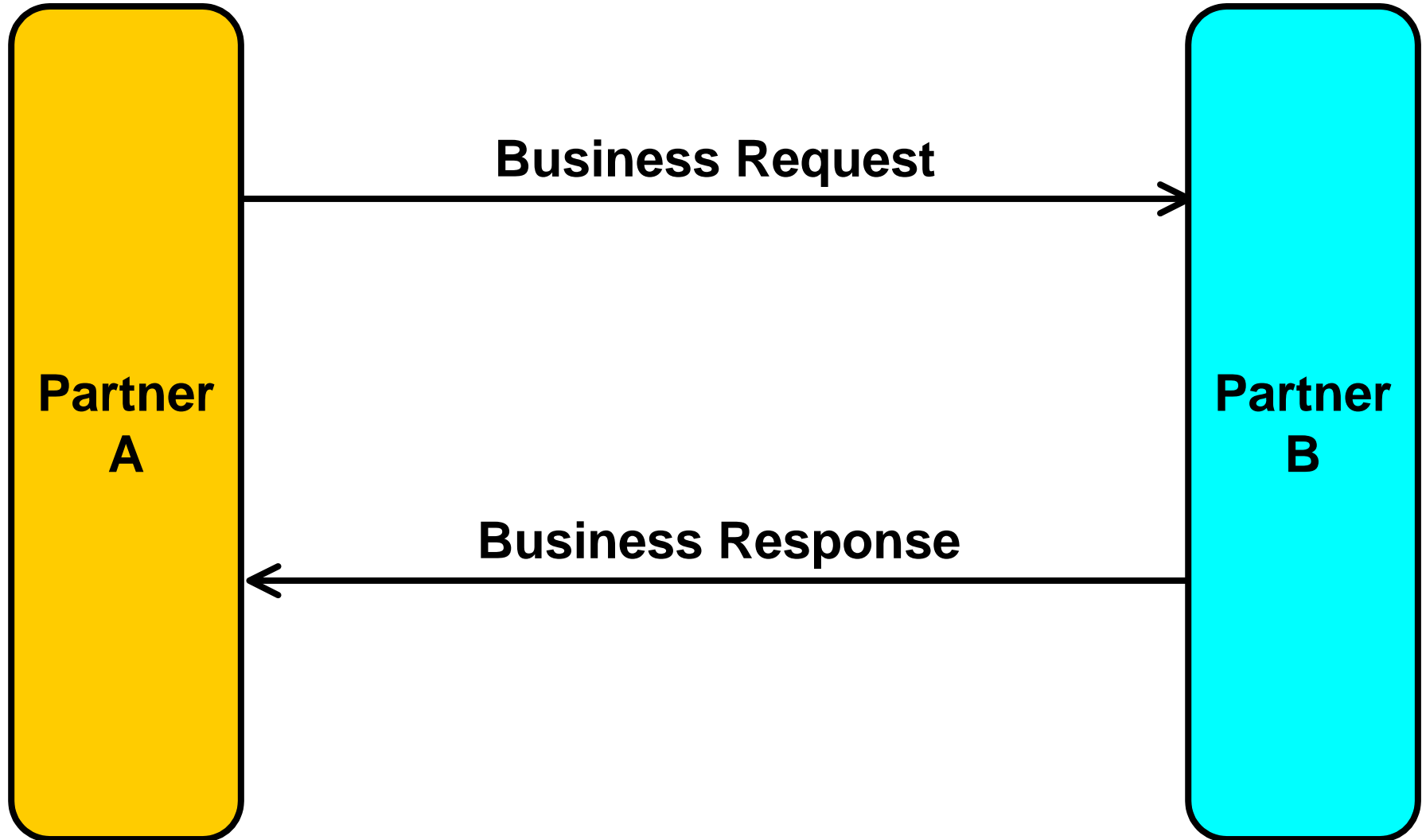
## *Security Considerations*

- **Confidentiality**
- **Integrity**
- **Authentication**
- **Authorization**
- **Non-repudiation**
  - **Origin**
  - **Receipt**



*... policies embodied in a framework*

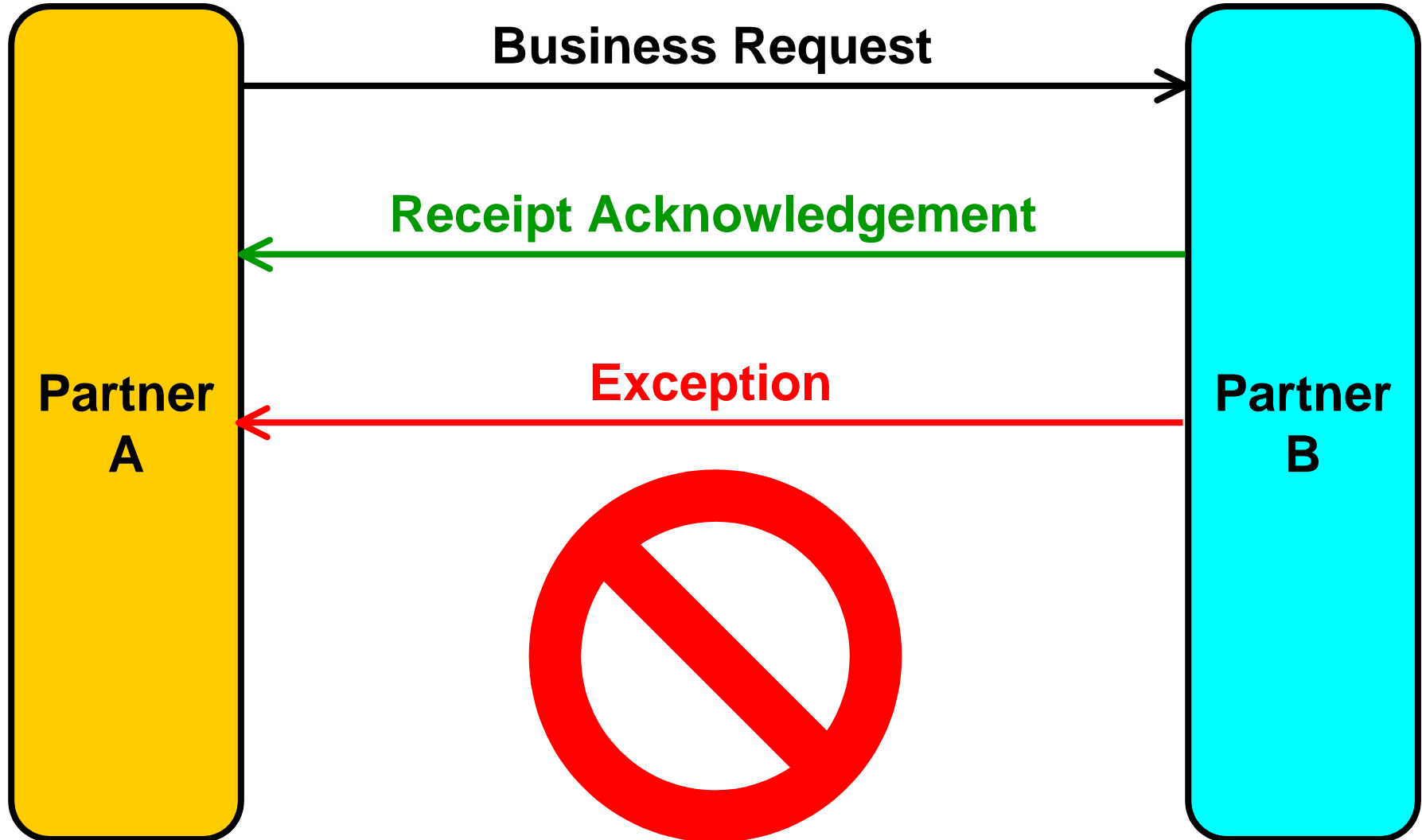
# *Collaboration as Document Exchange*



# *Acknowledgement Signals*

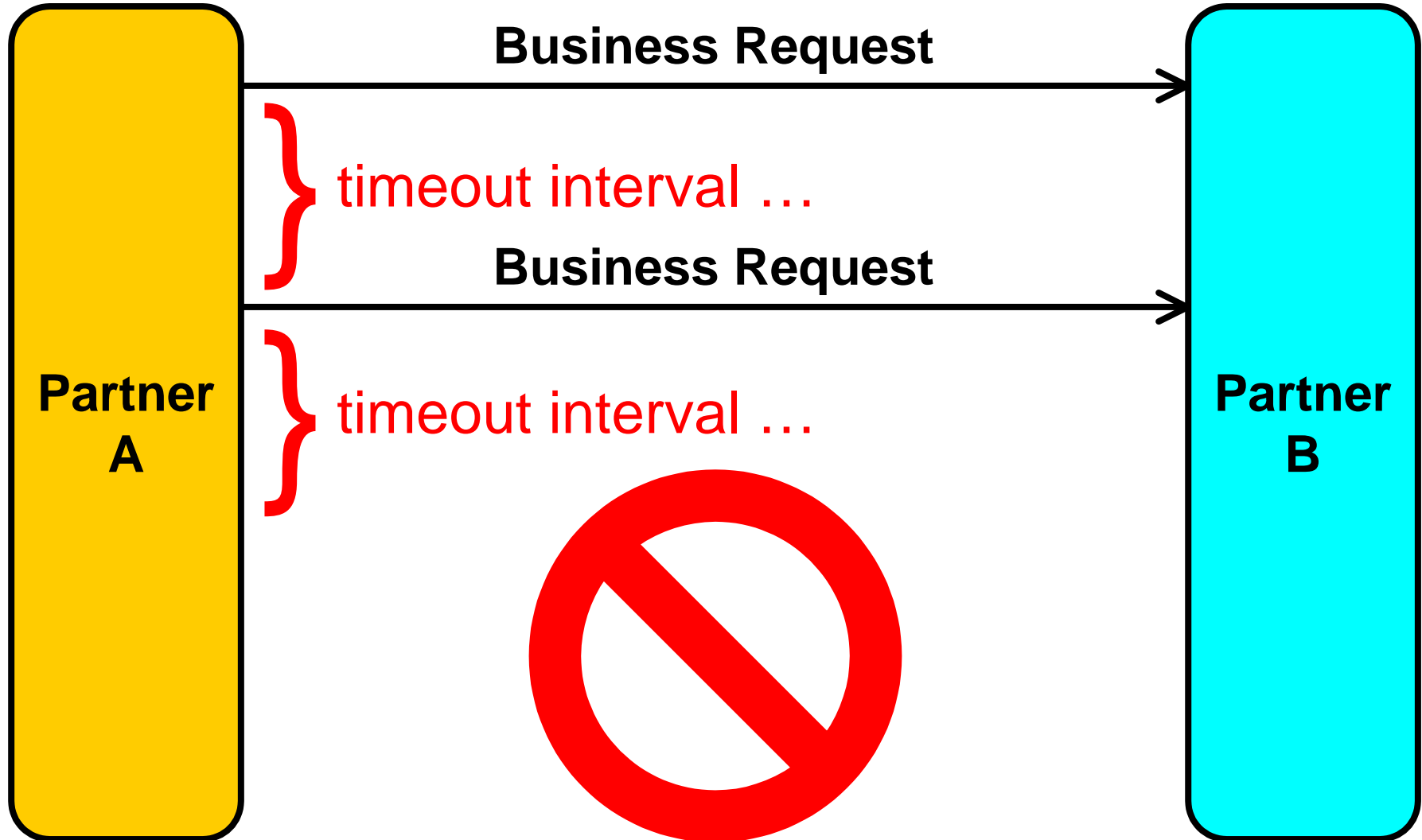


# *Error Signals*



# *Timeouts and Retries*

Retry count = 1

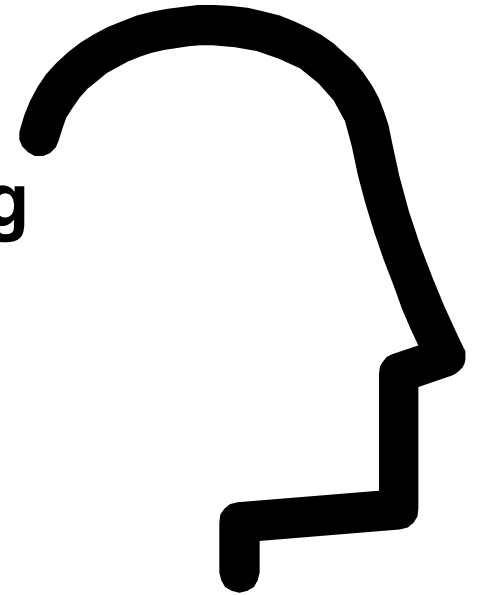


## ***UN/CEFACT Modeling Methodology (UMM)***

- **International standard for elaborating specifications**
- **Basis for ebXML business process schema**
- **Compatible with RosettaNet metamodel**

## *Outline*

1. Introduction
2. Business collaboration modeling methodology
3. **RosettaNet**
4. ebXML
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6. Conclusion



## ***RosettaNet***

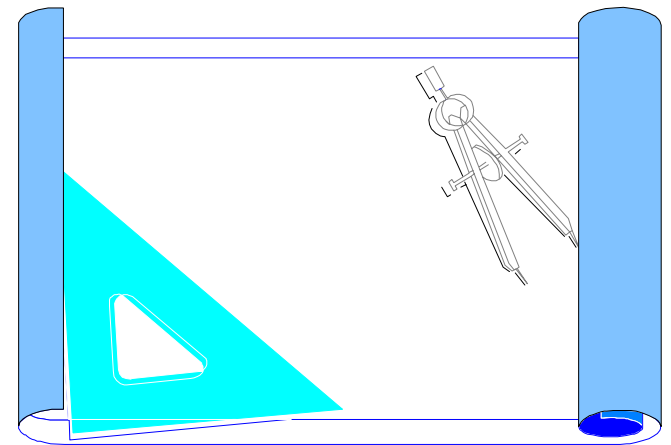
- **Vertical consortium**
- **Global scope / ambition**
- **Industry boards**
  - **Information technology (IT)**
  - **Electronic components (EC)**
  - **Semiconductor manufacturing (SM)**
- **Drives simultaneous agreement across the industry**



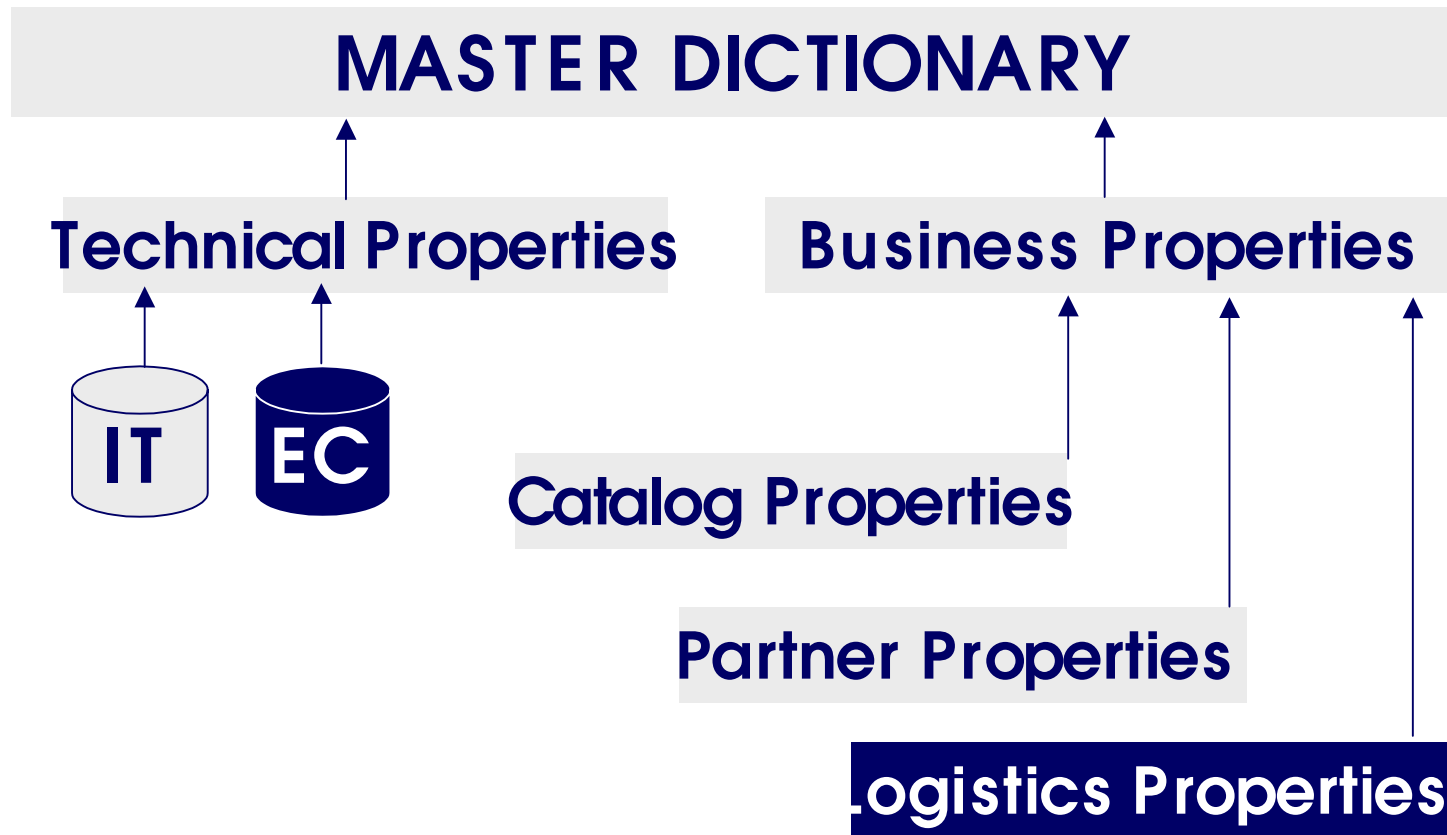


## *RosettaNet Architecture*

1. Dictionaries
2. Partner Interface Processes (PIPs)
3. Implementation framework (RNIF)



## *RosettaNet Dictionaries*



## *Product and Partner Codes*

- **D-U-N-S**
  - Identify unique business locations -- or trading partners -- around the globe
- **GTIN**
  - Globally unique identification numbers enabling inventory and order tracking throughout the supply chain
- **UN/SPSC**
  - Hierarchical code set used for product classification

## ***RosettaNet PIPs™***

- **Partner Interface Processes**
- **Based on BTV / IFV layers**
- **System-to-system XML-based dialogs**
- **Define business collaborations between supply chain partners**
- **Composed of activities and transactions**



## ***PIP™ Organization***

- **Clusters**
- **Segments**

## ***RosettaNet Clusters***

- 1. RosettaNet Support**
- 2. Partner Profile Management**
- 3. Product Information**
- 4. Order Management**
- 5. Inventory Management**
- 6. Marketing Information Management**
- 7. Service and Support**
- 8. Manufacturing**

## ***Cluster 2: Product Information***

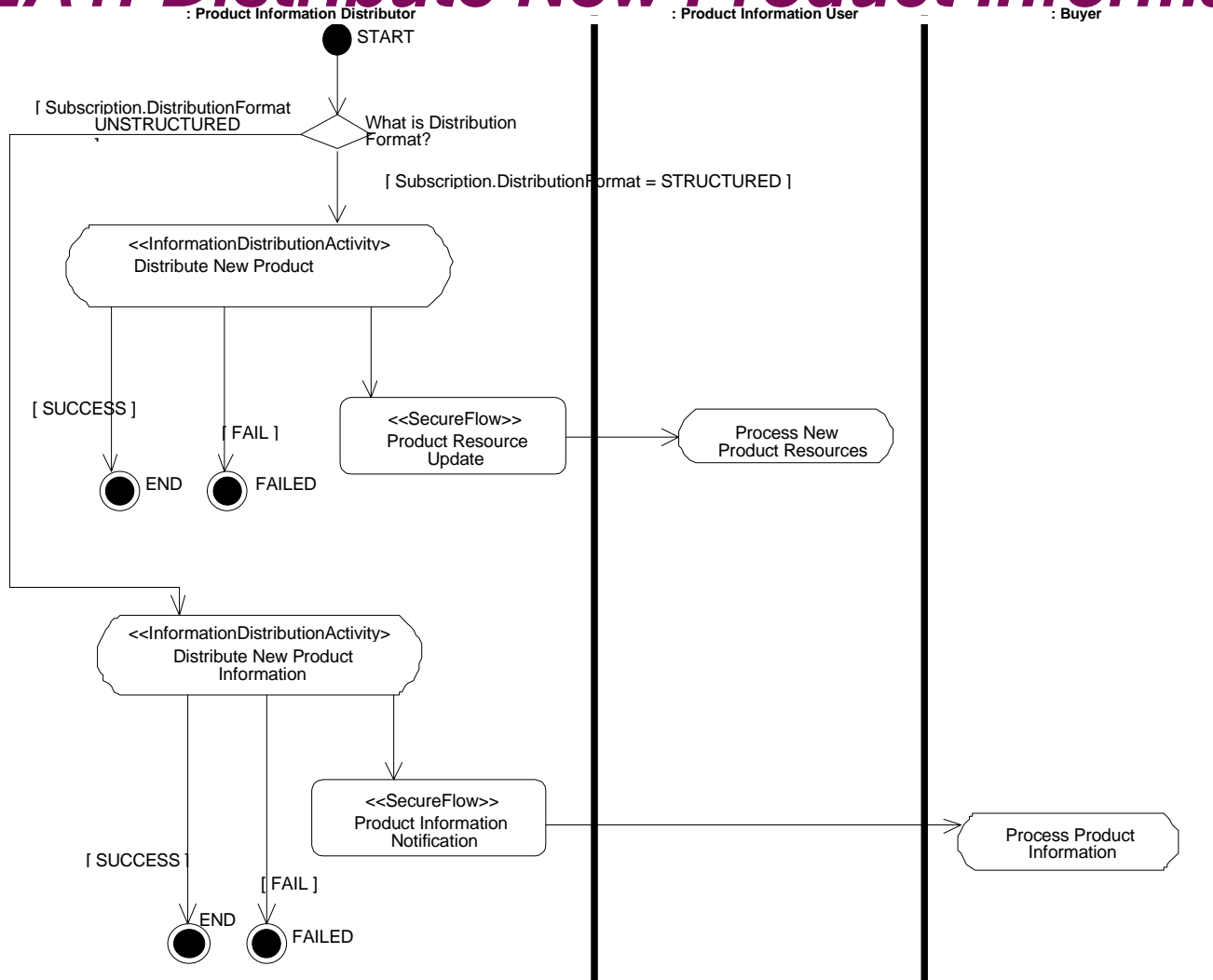
- **Segment 2A: Preparation for Distribution**
- **Segment 2B: Product Change Notification**
- **Segment 2C: Product Design Information**
- **Segment 2D: Collaborative Design**

## ***Segment 2A: Preparation for Distribution***

- **PIP 2A1: Distribute New Product Information**
- PIP 2A2: Query Product Information
- PIP 2A3: Query Marketing Information
- PIP 2A4: Query Sales Promotion and Rebate Info.
- PIP 2A5: Query Technical Information
- PIP 2A6: Query Product Lifecycle Information
- PIP 2A7: Query Product Discontinuation Information
- PIP 2A8: Distribute Product Stock Keeping Unit (SKU)
- PIP 2A9: Query EC Technical Information

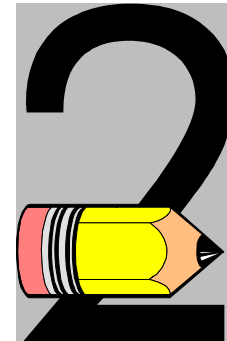


### PIP 2A1: Distribute New Product Information



## ***RNIF 2.0***

- Released for validation January 2001
- Protocol independence
- Multiple transport protocols
- Hub support
- Attachments
- ...



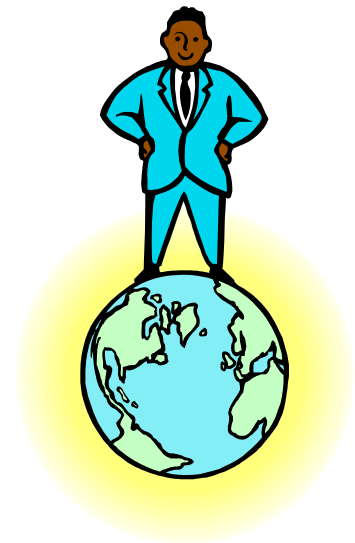
## ***Achievements of RosettaNet***

- **More than 350 corporate participants**
- **All the top EC / IT players**
- **Represents over \$ 1 Trillion in revenue**
- **Over 80% of IT and EC board members have implemented PIPs with partners**
- **Intel corporate bonuses based on RosettaNet in 2001**



## *Success Factors for RosettaNet*

- **Focused leadership**
- **Marketing emphasis**
- **Executive buy in**
- **Up front commitments**
- **Partner champions**
- **Careful planning**
- **Phased rollout**



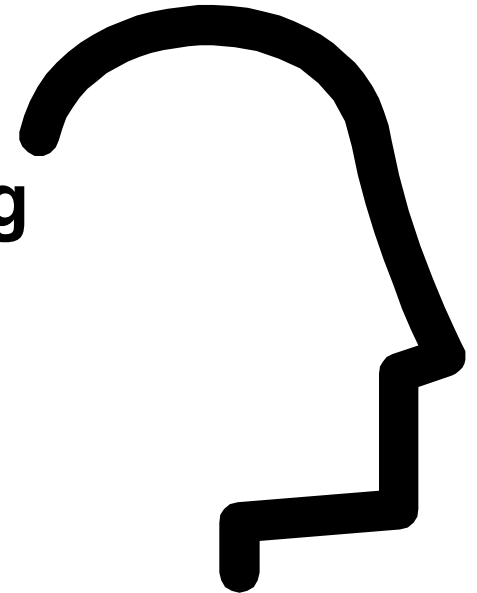
## *Limitations of RosettaNet*

- Not extensible for specific partnership
- No marketplace / exchange functionality
- No discovery for spontaneous e-Business



## *Outline*

1. Introduction
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## ***ebXML***

- ***Electronic Business (via) XML***
- **Horizontal**
- **Global**
- **XML-based**
- **Rapid development**



# Joint Venture



+



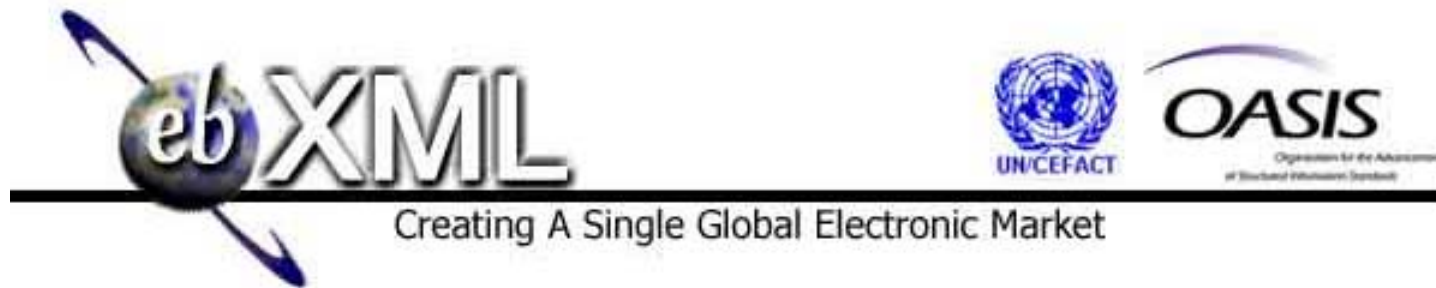
UN/CEFACT





## ***ebXML Mission***

***“Provide an open XML-based infrastructure enabling the global use of electronic business information in an interoperable, secure and consistent manner by all parties.”***



Creating A Single Global Electronic Market

Source: ebXML

## ***A Global Electronic Market***

***where enterprises of any size, anywhere can:***

- **Find each other electronically**
- **Conduct business through the exchange of XML based messages**
  - *using standard message structures*
  - *according to standard business process sequences*
  - *with clear business semantics*
  - *according to standard or mutually agreed collaborative partner agreements*
- **Using off the shelf purchased business applications**

## *Active Participation in ebXML*

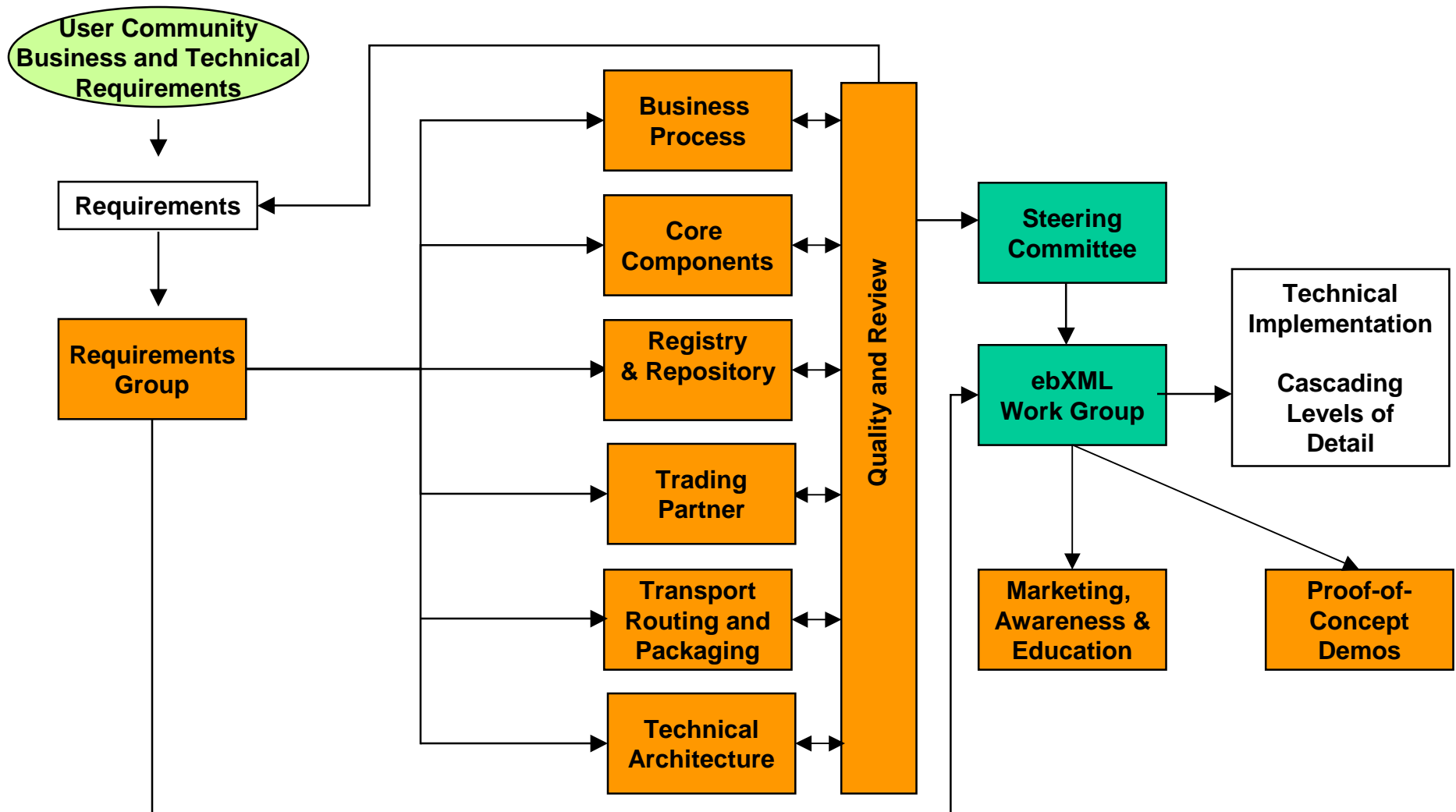
### YES

- IBM
- Sun Microsystems
- Commerce One
- Edifecs
- ...

### NO

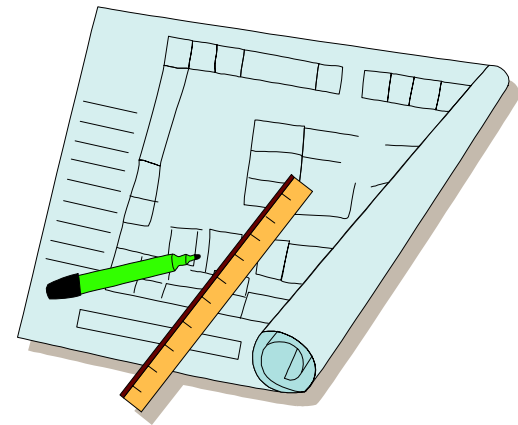
- Microsoft
- Ariba
- i2
- ...

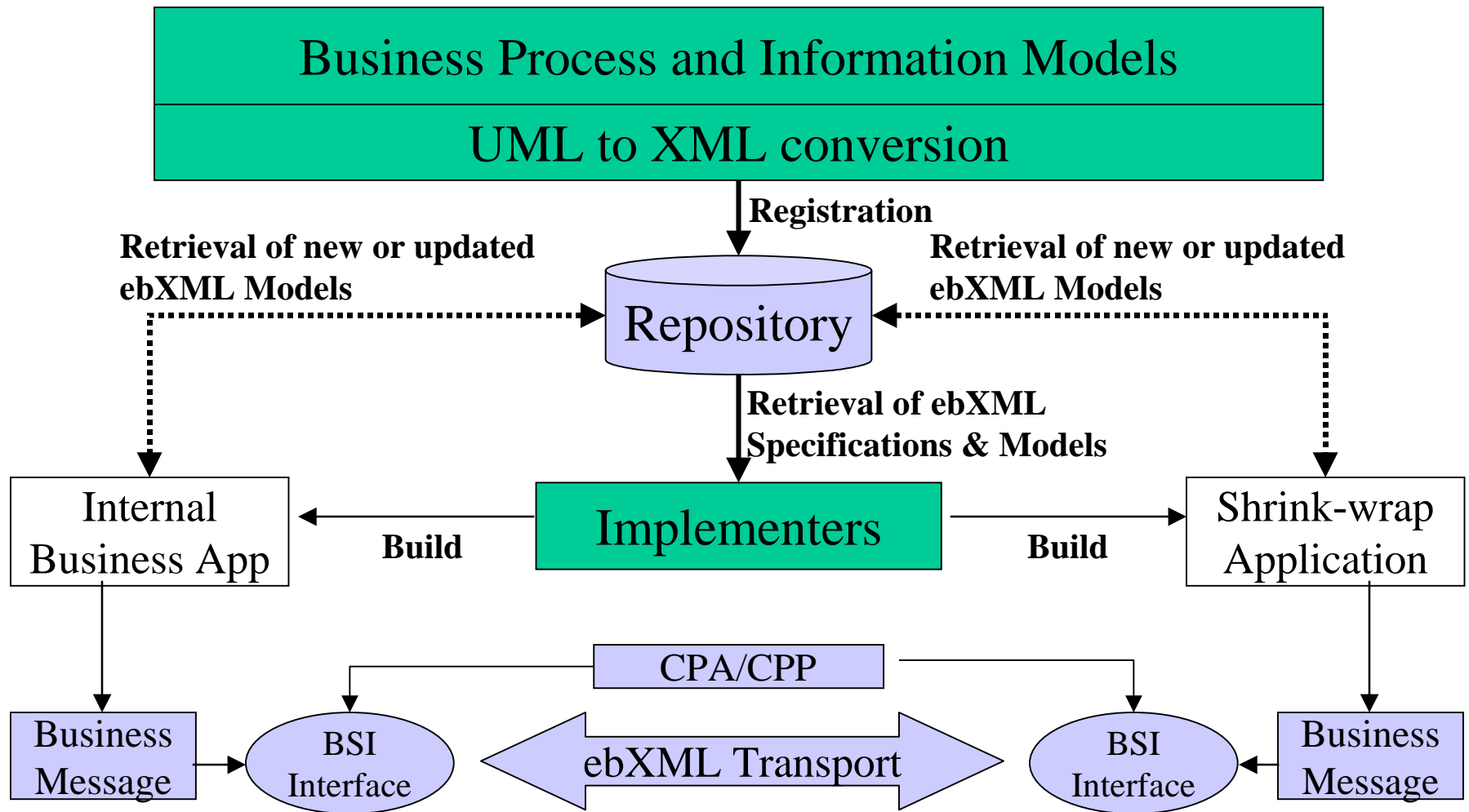
# ebXML Project Teams



## *ebXML Technical Architecture*

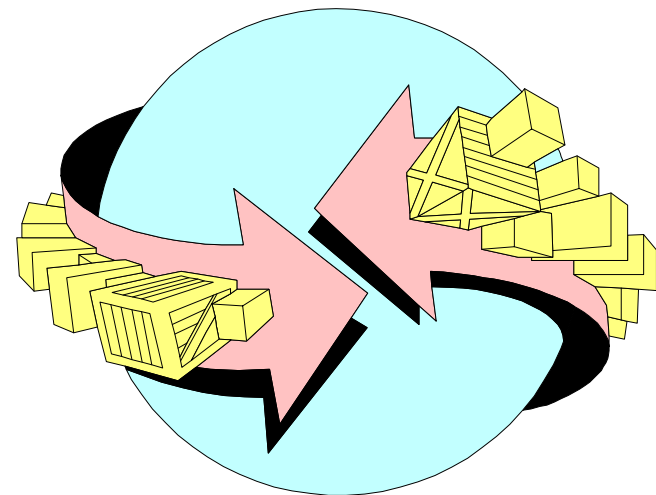
- **Created in parallel with other specs**
- **Basis for interaction and dependencies between groups**
- **Direct and/or consolidate work of other technical teams**





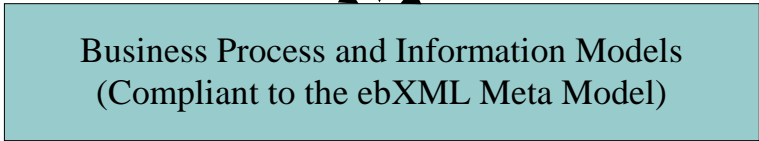
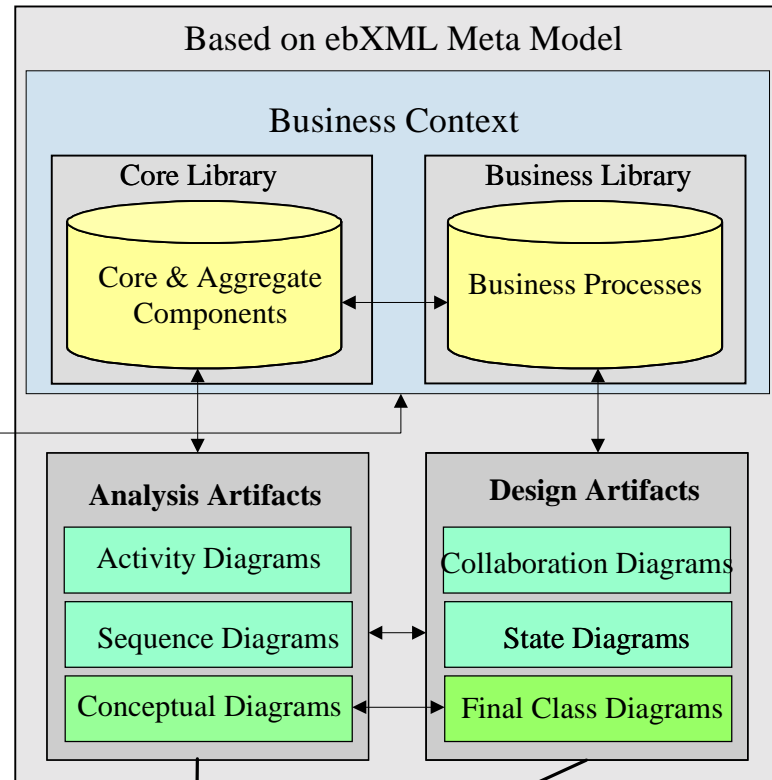
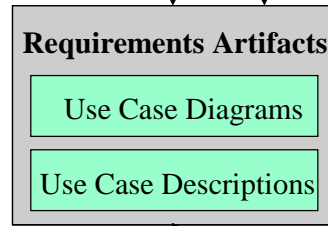
## *ebXML Business Processes*

- UML Metamodel and methodology
- XML “Specification Schema”

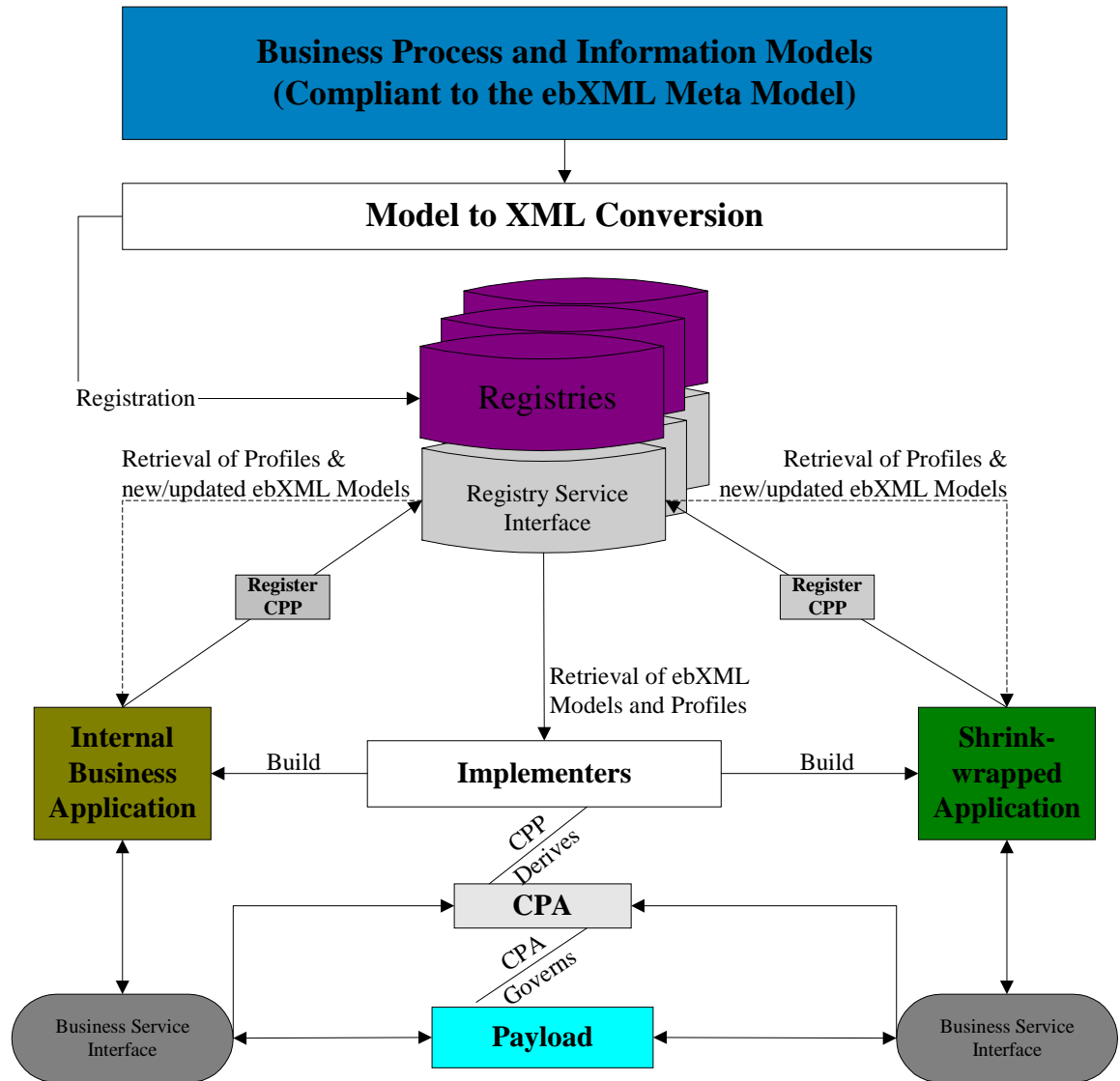




# ebXML BTV

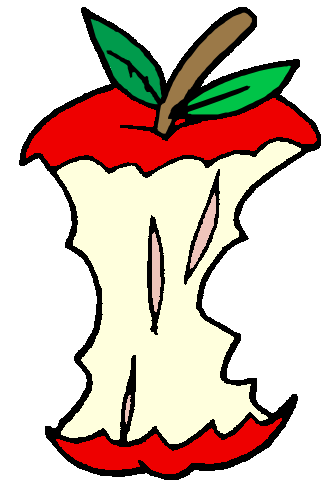


## ebXML BSV

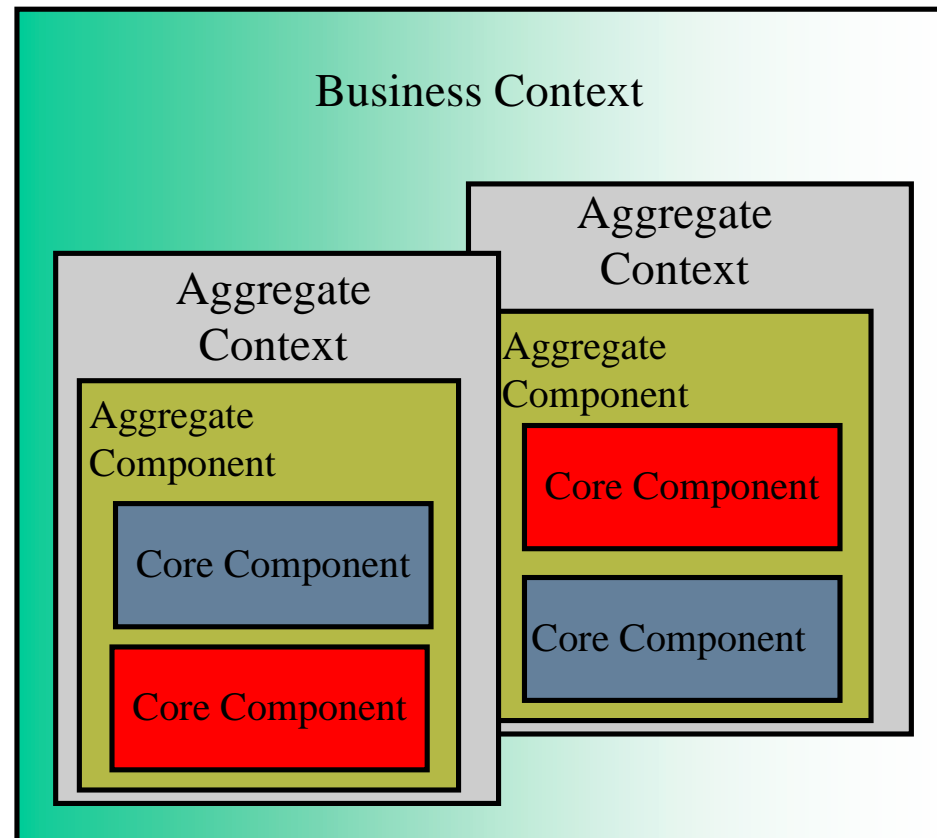


## *ebXML Core Components*

- Document constituents
- Fundamental processes
- May vary by context



## Core Component Contexts

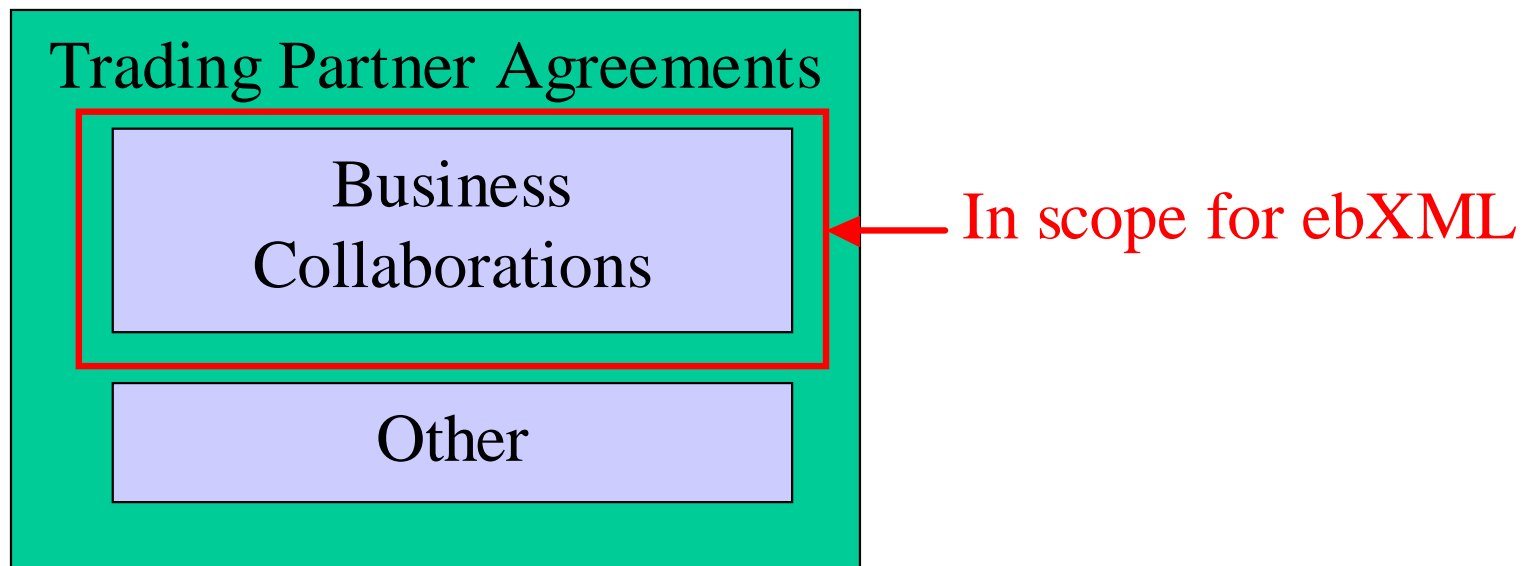


## *ebXML Trading Partners*

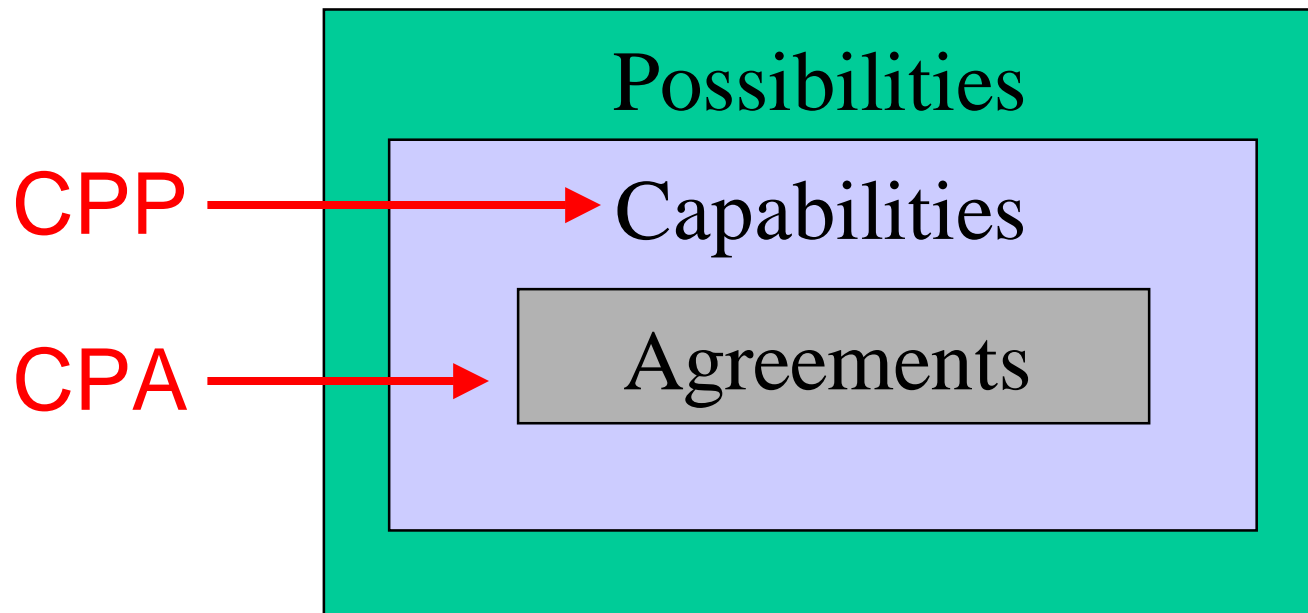
- **Collaboration Protocol Profile (CPP)**
  - Advertise for discovery
  - Facilitate negotiation
- **Collaboration Protocol Agreement (CPA)**
  - Document technical agreement – what middleware can manage and enforce
  - Automate system configuration
- **Realized as XML documents**



## *TPA vs. CPA*



## *CPP / CPA Relationship*



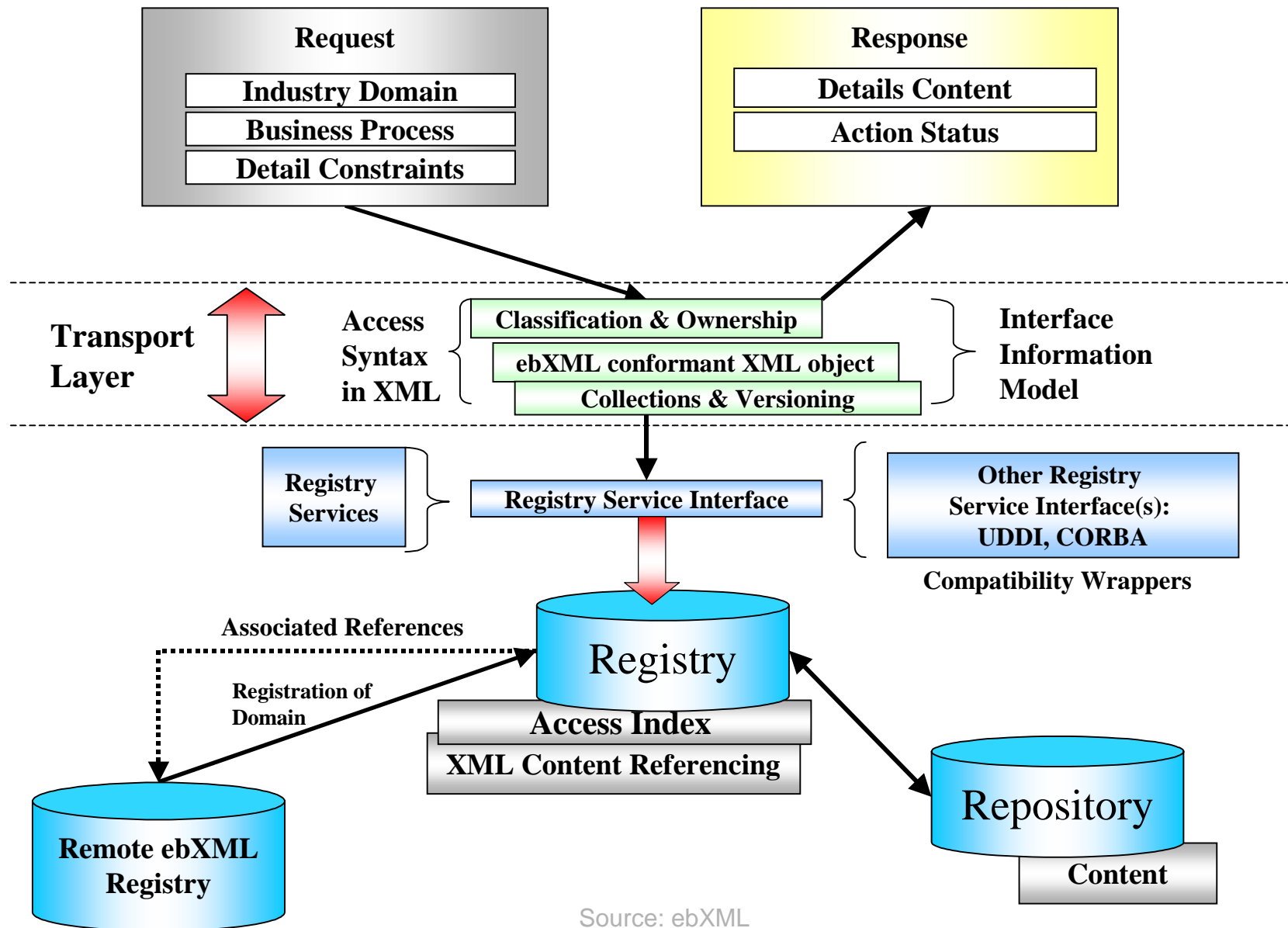
## *ebXML Registry and Repository*

- **Registry**
  - Artifacts *and* services
  - Build-time *and* run-time
  - Supports life cycle of managed objects
- **Repository**
  - Holds process and information models, core components, CPPs, ...

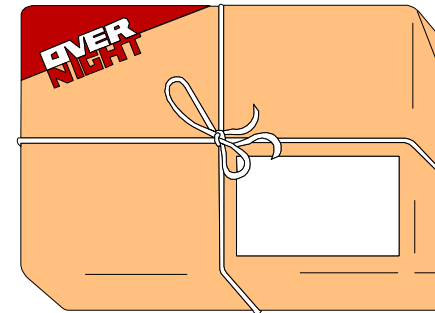
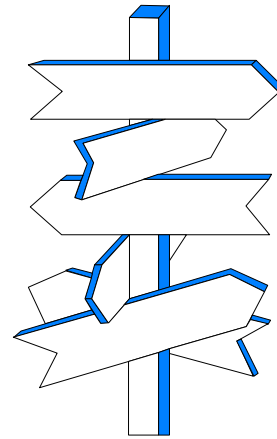




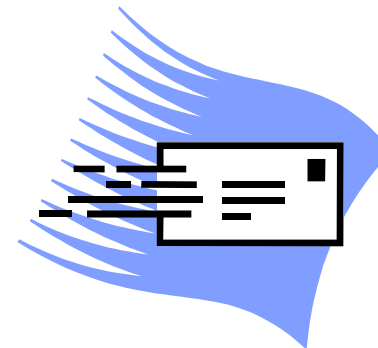
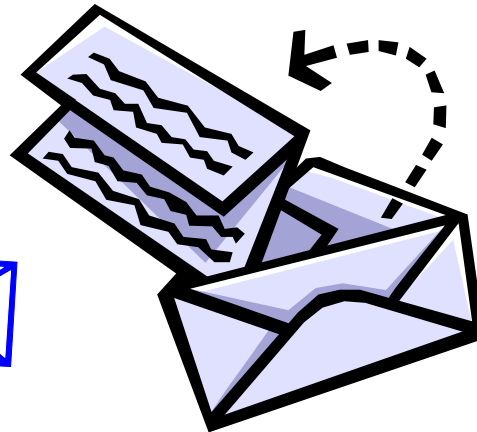
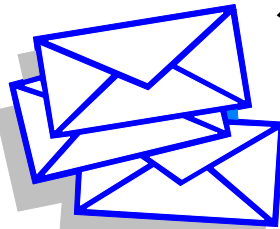
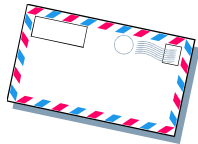
# Registry / Repository Architecture



# *ebXML Transportation, Routing, and Packaging*



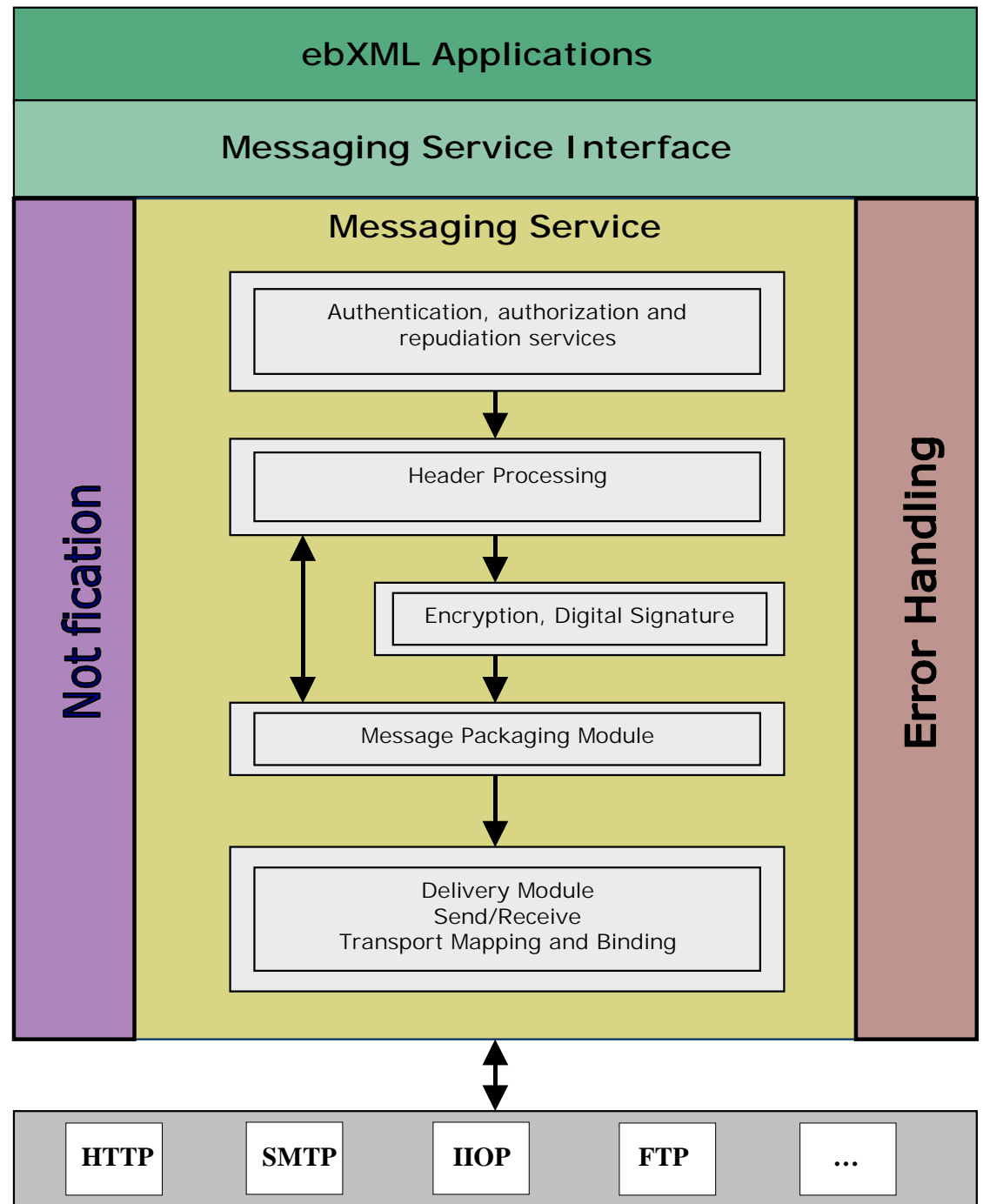
*... AKA ebXML Messaging*



## ***Messaging Aspects***

- **Packaging**
- **Message headers**
- **Message service handler services**
- **Reliable messaging**
- **Error handling**
- **Security**

# *ebXML Messaging Service*



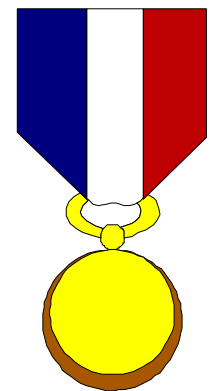
## *ebXML Message*

- Now being aligned with SOAP



## *Achievements of ebXML*

- **Comprehensive framework for e-Business**
- **Technical infrastructure**
- **Analysis methodologies**
- **Reflects substantial technical expertise**
- **Delivered on time**
- **Foundation and future roadmap**



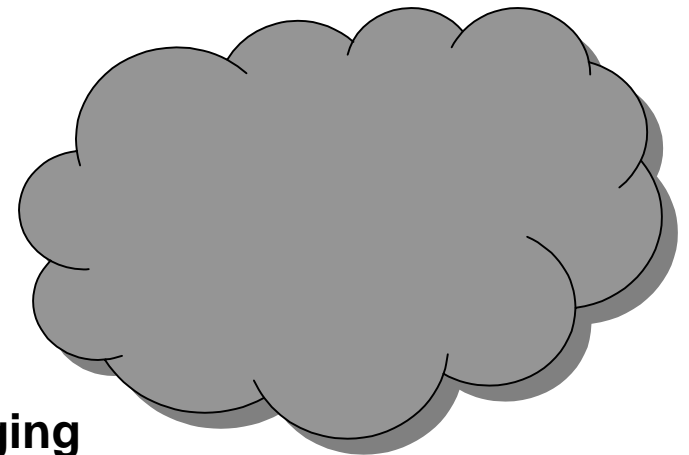
## *Limitations of ebXML*

- Specifications at most version 1.0
- Some functionality pending
- No specific business collaborations or message schema
- Customer demand unclear
- Vendor support uncertain



## *Future of ebXML*

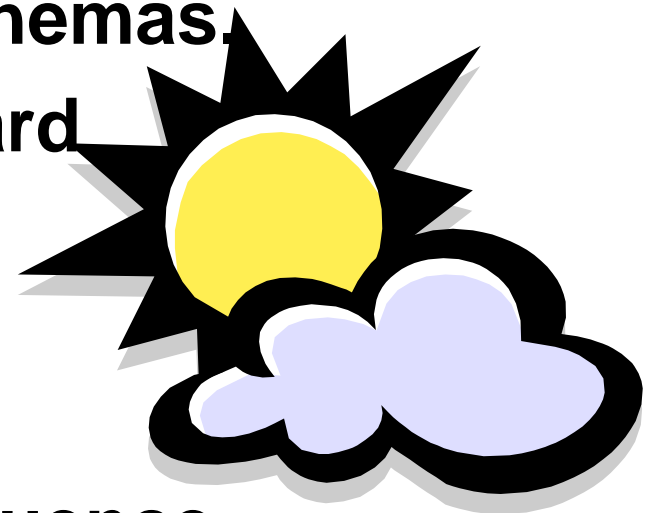
- Not a “real” organization
- Specifications to be approved in May 2001
- Joint publication by OASIS and UN/CEFACT
- No charter renewal thereafter
- Projects to be apportioned
  - “Infrastructure” to OASIS?
    - Trading Partners
    - Registry / Repository
    - Transportation, Routing and Packaging
  - Business processes to UN/CEFACT?





## *Future of ebXML, cont.*

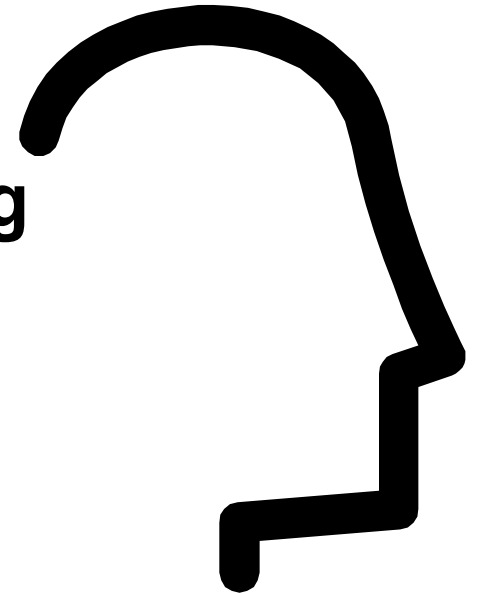
- **OAG working with ebXML BPM team; plans to define processes in ebXML format, develop BP Collaboration Schemas.**
- **Lightweight coordinating board**
  - **Manage IPR**
  - **Decide on standards direction**
- **OASIS to join CEFAC?**
- **Work should have lasting influence**



<b>RosettaNet</b>	<b>ebXML</b>
<b>Vertical</b>	<b>Horizontal</b>
<b>Top-down direction</b>	<b>Bottom-up initiative</b>
<b>Single unified vision</b>	<b>Fragmented but flexible vision</b>
<b>Specifies entire solution</b>	<b>Accommodates other solutions</b>
<b>PIPs™, dictionaries, codes</b>	<b>–</b>
<b>–</b>	<b>Registry / Repository</b>
<b>–</b>	<b>CPP / CPA</b>

## *Outline*

1. Introduction
2. Business collaboration modeling methodology
3. RosettaNet
4. ebXML
5. **Partner enablement**
6. Conclusion



## *Partner Enablement*

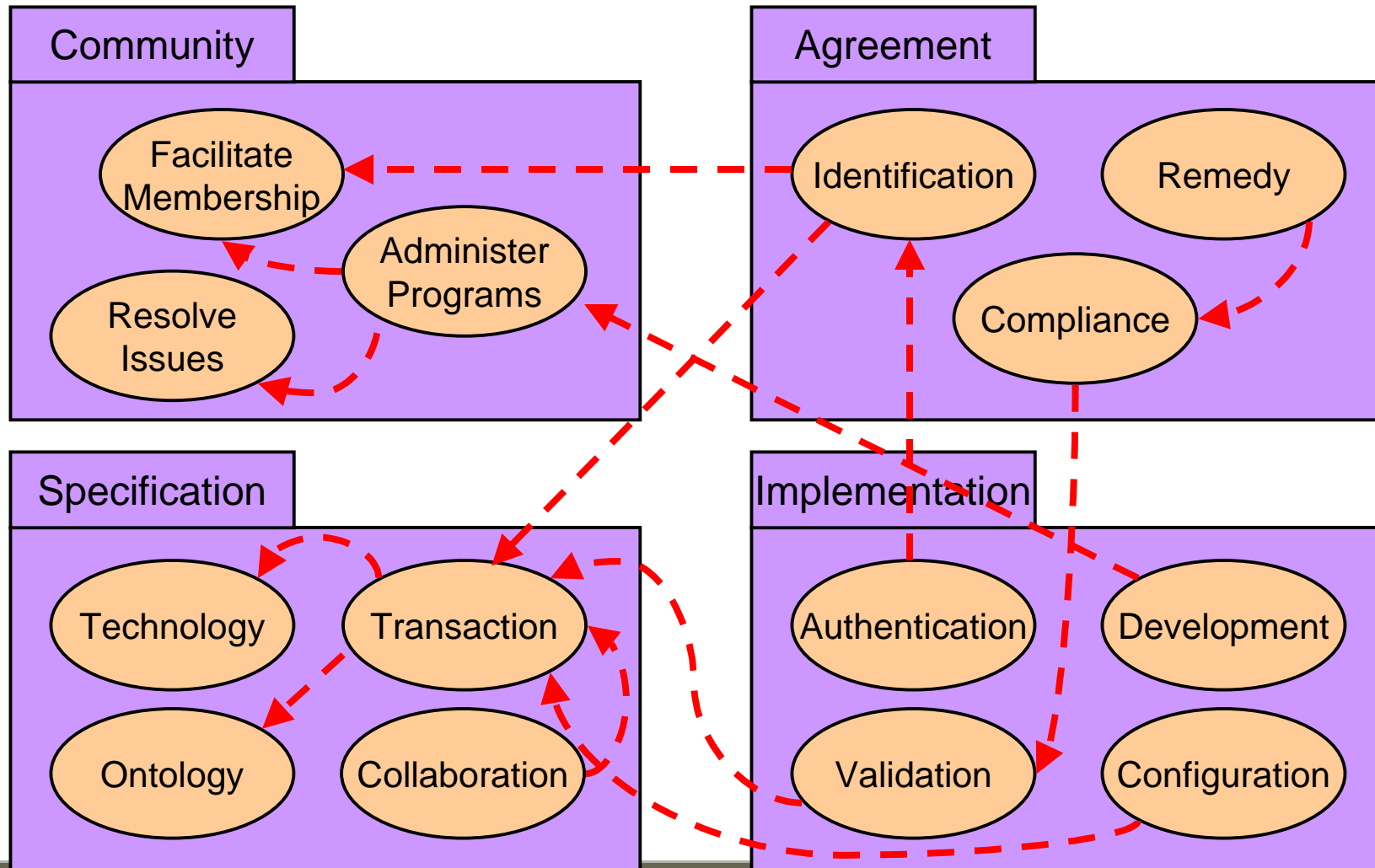
- The hidden bottleneck of B2B
- Challenge to supply chains and markets



## ***Partner Enablement Framework (PEF)***

- **Trading Community Membership**
  - Where you establish lines of communication
- **Trading Program Specification**
  - Where you define operational interfaces and their implementations
- **Trading Program Implementation**
  - Where you establish technical connectivity and operational responsibility
- **Trading Partnership Agreement and Contract**
  - Where you define and commit to partnership success

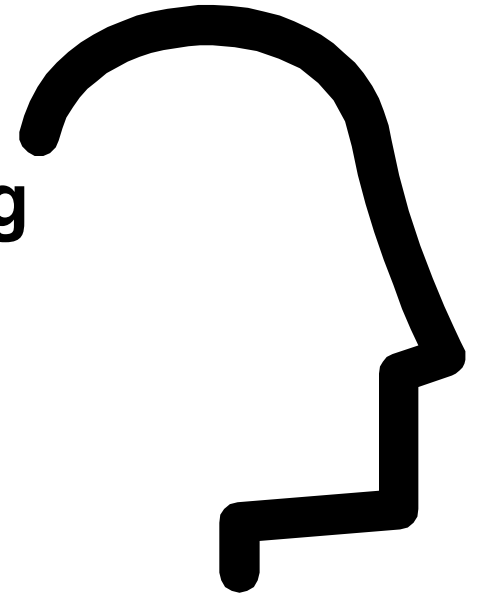
### PEF Dependencies





## *Outline*

1. Introduction
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3. RosettaNet
4. ebXML
5. Partner enablement
6. **Conclusion**





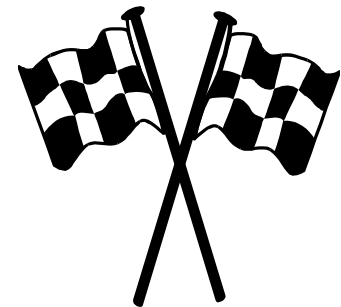
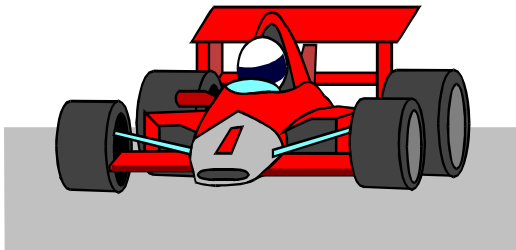
## *Conclusion*

- Almost done ...



### Assessment

- Where?
- When?
- **How?**



## *Websites*

- [www.rosettanet.org](http://www.rosettanet.org)
- [www.ebxml.org](http://www.ebxml.org)
- [www.supply-chain.org](http://www.supply-chain.org)
- [www.oasis-open.org](http://www.oasis-open.org)
- [www.uncefact.org](http://www.uncefact.org)
- [www.edifecs.com](http://www.edifecs.com)



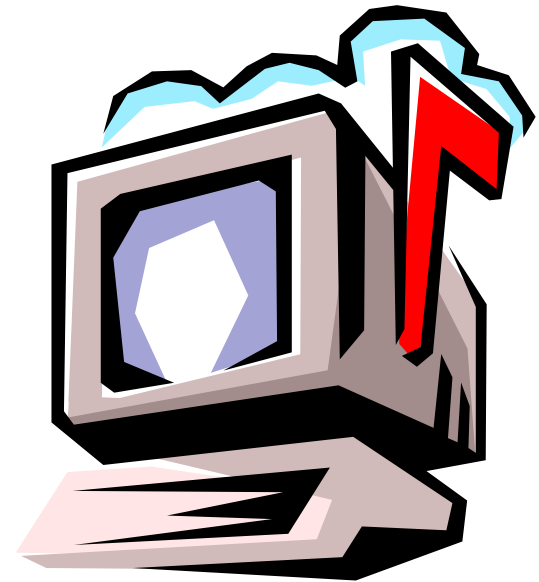
## ***Business Collaboration Framework (BCF)***

- **An ongoing Edifecs initiative**
- **Public documents**
  - **e-Business Collaboration Modeling Metamodel**
  - **e-Business Collaboration Design Patterns**
  - **e-Business UML Style Guide**
  - **e-Business XML Style Guide**
- **Has been donated to, incorporated into, and will remain aligned with UN/CEFACT Modeling Methodology administered by UN/CEFACT**

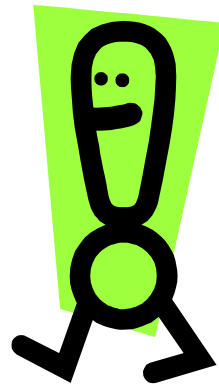


## *Contact*

- [johnny@edifecs.com](mailto:johnny@edifecs.com)



# Dialogue



**EDIFECS**

THE DNA OF B2B

**THANK  
YOU!**





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